

Innovations For Active Healing

First Quarter 2023 Financial Results

May 16, 2023

Agenda and Speakers



Tony Bihl
Interim Chief Executive Officer

2023 Priorities
Review of Q1 Results



Mark Singleton
Senior Vice-President
and Chief Financial Officer

Q1 2023 Results



Forward Looking Statements and Use of Estimates

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements contained in this press release that do not relate to matters of historical fact should be considered forward-looking statements, including, without limitation, statements concerning our future financial results and liquidity; our ability to continue as a going concern; the impact of our recent amendment to our Credit Agreement on our financial condition, operations, and liquidity; our business strategy, position and operations; expected sales trends, opportunities, market position and growth; our integration plans; and expected impacts of the COVID-19 pandemic. In some cases, you can identify forward-looking statements by terminology such as "aim," "anticipate," "assume," "believe," "contemplate," "continue," "could," "due," "estimate," "expect," "goal," "intend," "may," "objective," "plan," "predict," "positioned," "seek," "should," "target," "will," "would" and other similar expressions that are predictions of or indicate future events and future trends, or the negative of these terms or other comparable terminology, although not all forward-looking statements contain these words.

Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Factors that could cause our actual results to differ materially from those contemplated in this press release include, but are not limited to, the risk that the material weaknesses we identified in 2022 or a new material weakness could adversely affect our ability to report our results of operations and financial condition accurately and in a timely manner; we might not be able to continue to fund our operations for at least the next twelve months as a going concern; we might not meet certain of our debt covenants under our Credit Agreement and might be required to repay our indebtedness; restrictions on operations and other costs associated with our indebtedness; risks associated with the disposition of our wound business; our ability to complete acquisitions or successfully integrate new businesses, products or technologies in a cost-effective and non-disruptive manner; we maintain cash at financial institutions, often in balance that exceed federally insured limits; we are subject to securities class action litigation and may be subject to similar or other litigation in the future, which will require significant management time and attention, result in significant legal expenses and may result in unfavorable outcomes; our ability to maintain our competitive position depends on our ability to attract, retain and motivate our senior management team and highly qualified personnel; we are highly dependent on a limited number of products; our long-term growth depends on our ability to develop, acquire and commercialize new products, line extensions or expanded indications; we may be unable to successfully commercialize newly developed or acquired products or therapies in the United States; demand for our existing portfolio of products and any new products, line extensions or expanded indications depends on the continued and future acceptance of our products by physicians, patients, third-party payers and others in the medical community; the proposed down classification of non-invasive bone growth stimulators, including our Exogen system, by the U.S. Food and Drug Administration (FDA) could increase future competition for bone growth stimulators and otherwise adversely affect the Company's sales of Exogen; failure to achieve and maintain adequate levels of coverage and/or reimbursement for our products or future products, the procedures using our products, such as our hyaluronic acid (HA) viscosupplements, or future products we may seek to commercialize; pricing pressure and other competitive factors; governments outside the United States might not provide coverage or reimbursement of our products; we compete and may compete in the future against other companies, some of which have longer operating histories, more established products or greater resources than we do; the reclassification of our HA products from medical devices to drugs in the United States by the FDA could negatively impact our ability to market these products and may require that we conduct costly additional clinical studies to support current or future indications for use of those products; our failure to properly manage our anticipated growth and strengthen our brands; risks related to product liability claims; fluctuations in demand for our products; issues relating to the supply of our products, potential supply chain disruptions and the increased cost of parts and components used to manufacture our products due to inflation; our reliance on a limited number of third-party manufacturers to manufacture certain of our products; if our facilities are damaged or become inoperable, we will be unable to continue to research, develop and manufacture our products; failure to maintain contractual relationships; security breaches, unauthorized disclosure of information, denial of service attacks or the perception that confidential information in our possession is not secure; failure of key information technology and communications systems, process or sites; risks related to international sales and operations; risks related to our debt and future capital needs; failure to comply with extensive governmental regulation relevant to us and our products; we may be subject to enforcement action if we engage in improper claims submission practices and resulting audits or denials of our claims by government agencies could reduce our net sales or profits; the FDA regulatory process is expensive, time-consuming and uncertain, and the failure to obtain and maintain required regulatory clearances and approvals could prevent us from commercializing our products; if clinical studies of our future product candidates do not produce results necessary to support regulatory clearance or approval in the United States or elsewhere, we will be unable to expand the indications for or commercialize these products; legislative or regulatory reforms; our business may continue to experience adverse impacts as a result of the COVID-19 pandemic; risks related to intellectual property matters; and the other risks identified in our Annual Report on Form 10-K for the year ended December 31, 2022, as updated by Bioventus' subsequent Quarterly Report on Form 10-Q for the guarter ended April 1, 2023 and as may be further updated from time to time in Bioventus' other filings with the SEC, which are accessible on the SEC's website at www.sec.gov and the Investor Relations page of Bioventus' website at https://ir.bioventus.com. Except to the extent required by law, the Company undertakes no obligation to update or review any estimate, projection, or forward-looking statement. Actual results may differ materially from those set forth in the forward-looking statements.

Use of Estimates

Unless otherwise indicated, information contained in this presentation concerning our industry, competitive position and the markets in which Bioventus operates is based on information from independent industry and research organizations, other third-party sources and management estimates. Management estimates are derived from publicly available information released by independent industry analysts and other third-party sources, as well as data from our internal research, and are based on assumptions made by the Company upon reviewing such data, and the Company's experience in, and knowledge of, such industry and markets, which the Company believes to be reasonable. In addition, projections, assumptions and estimates of the future performance of the industry in which the Company operates and its future performance are necessarily subject to uncertainty and risk due to a variety of factors, including those described above. These and other factors could cause results to differ materially from those expressed in the estimates made by independent parties and by the Company.



Perspectives on Business and Priorities for 2023

- Thrilled to be back leading Bioventus and leading our talented team
- Confident in the revenue and earnings growth opportunities and our ability to reduce leverage
- Look to aggressively address the issues impacting our recent performance
- Prioritizing three strategic areas:
 - 1. Executing necessary actions to improve HA business and predictability
 - 2. Evaluating additional divestiture
 - Increasing profitability and improving operational efficiency and internal controls



Strategic Priorities for 2023

- Improve HA business and predictability:
 - Initiated strategic review to assess potential changes to bolster profitability
 - Working with key payers to improve quality and integrity of invoicing
 - Expect reduced variability given renegotiated rebate rates which began in third quarter 2022
- Evaluate additional non-core divestitures beyond wound divestiture
 - Wound divestiture simplifies business and allows management to focus additional attention on remaining business
 - Improves liquidity as \$30 million of net proceeds used to repay debt
 - Maintain discipline in future sales negotiations
- Improve profitability, operational efficiencies and internal controls
 - Work across select areas to address inefficiency from recent acquisitions
 - Expect to drive working capital improvement, expense savings and enhance internal controls



First Quarter Results: Revenue Increased 2% to \$119M

- Adjusted EBITDA¹ increased to \$17 million compared to \$7 million in the prior year
- Adjusted EBITDA¹ above expectations due to disciplined expense control



- Pain Treatments continued to be impacted by the increase in volume related to private payer contracts
 - Durolane less impacted given clinical differentiation
 - Expect an overall reduction in HA revenue of high-single to lowdouble digits for 2023 due to lower selling price
 - Forecast by fourth quarter to begin to see an improvement in HA revenue growth





First Quarter Results: Revenue Increased 2% to \$119M

- Surgical Solutions delivered continued strong double-digit growth
 - OsteoAmp Flowable continues to grow rapidly
 - Ultrasonics grew high single-digits
 - Forecast double-digit growth for the full year
- Restorative Therapies grew double-digits
 - Advanced Rehabilitation grew double-digits, partially benefiting from previous quarter's supply chain and regulatory headwinds
 - Exogen revenue similar to the prior year
 - Excluding recently divested Wound portfolio, growth was approximately 300 bps higher
 - Forecast mid-single digit growth in 2023
- International grew 14% and constant currency¹ growth was 18%







First Quarter Results

Mark Singleton
Senior Vice-President and Chief Financial Officer



- Revenue of \$119 million increased 2% compared to the prior year quarter
- Constant currency sales were up 2% compared to the prior year quarter
- Higher sales and lower operating expenses generated adjusted EBITDA¹ of \$17 million
- Pleased with ability to reduce costs



Pain Treatments Revenue

Millions



- Pain Treatments declined 11% compared to prior year
 - Continued pricing pressure from increased volume related to private payer contracts
 - Durolane revenue similar to last year

Surgical Solutions Revenue

Millions



- Surgical Solutions grew 12%
 - Four consecutive quarters of double-digit growth
 - Momentum across both bone graft substitutes and ultrasonics portfolio

Restorative Therapies Revenue

Millions



- Restorative Therapies grew 11%
 - Enhanced Advanced Rehabilitation growth
 - Exogen sales grew domestically mid-single digits



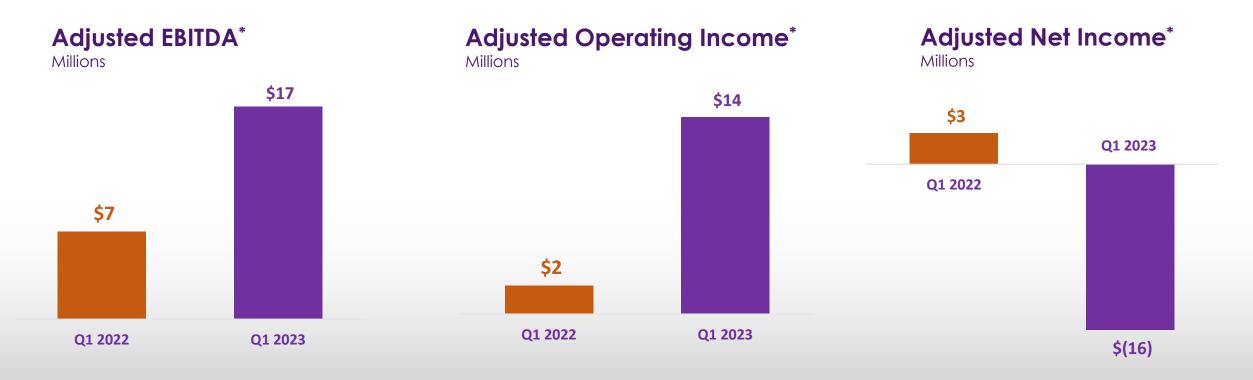
- Adjusted gross margin* decreased 190 basis points
 - Price reduction in HA from increased percentage of revenue going through private payers and move from WAC to ASP
 - Unfavorable product mix
- Adjusted operating expenses*
 decreased \$12 million due to
 restructuring benefits, spending
 discipline and reduced R&D investment

Adjusted Gross Profit* Millions Adjusted Gross Margin*





-\$0.26 Adjusted Loss Per Share*



A non-cash valuation allowance on a deferred tax asset associated with the Wound divestiture unfavorably impacted net income by \$31 million and adjusted EPS by \$0.49



First Quarter Performance: Balance Sheet and Cash Flow

- Ended quarter with \$47 million of cash
- \$446 million of debt outstanding
 - \$14 million draw on revolving credit facility after repayment in April
 - Outstanding balance primarily related to \$10 million payment to exit CartiHeal acquisition
- Remain well within compliance of our leverage and interest coverage covenants
- Operating cash outflow of \$2 million due to improvement in working capital



2023 Guidance

- Delaying establishing 2023 guidance due to:
 - Tony Bihl recently named as interim CEO
 - Timing of last week's announcement of wound divestiture
 - Want to receive additional confirmatory invoices related to HA business
- Expect to achieve at least \$68 million of EBITDA for the year and to remain compliant with debt covenants





Innovations For Active Healing

Reconciliation of Net (Loss) Income from Continuing Operations to Adjusted EBITDA (unaudited)

Reconciliation of Net (Loss) Income from Continuing Operations to Adjusted EBITDA (unaudited)

		Three Mo	nths E	nded	Tv	relve Months Ended
(\$, thousands)	A	pril 1, 2023	Α	pril 2, 2022	Dec	ember 31, 2022
Net loss from continuing operations	\$	(69,394)	\$	(14,405)	\$	(236,097)
Interest expense (income), net		9,694		(1,550)		25,795
Income tax benefit, net		(30,770)		(5,132)		(50,508)
Depreciation and amortization ^(a)		16,473		12,479		66,803
Acquisition and related costs ^(b)		1,175		7,978		27,081
Restructuring and succession charges ^(c)		317		577		7,453
Equity compensation ^(d)		1,846		4,889		17,585
Financial restructuring costs ^(e)		5,330		_		_
Impairment of assets ^(f)		78,615		_		10,285
Impairment of goodwill ^(g)		_		_		189,197
Other items ^(h)		3,665		2,336		8,465
Adjusted EBITDA	\$	16,951	\$	7,172	\$	66,059

- (a) Includes for the three months ended April 1, 2023 and April 2, 2022, respectively, depreciation and amortization of \$14,339 and \$9,218 in cost of sales and \$2,134 and \$3,261 in operating expenses presented in the consolidated statements of operations and comprehensive loss. Includes for the years ended December 31, 2022, depreciation and amortization of \$45,622 in cost of sales and \$21,181 in operating expenses.
- (b) Includes acquisition and integration costs related to completed acquisitions, amortization of inventory step-up associated with acquired entities, and changes in fair value of contingent consideration.
- Costs incurred were the result of adopting restructuring plans to reduce headcount, reorganize management structure, and to consolidate certain facilities. *See below under "Use of Non-GAAP Financial Measures" for more details.
- (d) Includes compensation expense resulting from awards granted under the Company's equity-based compensation plans.
- (e) Financial Restructuring costs which include advisory fees and debt amendment related costs.
- Represents a non-cash impairment charge for intangible assets attributable to our wound business due to our decision to divest the business.
- (g) Represents a non-cash impairment charge due to the decline in the Company's market capitalization.
- (h) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions or divestitures, incremental one-time consulting costs related to the recertification of certain products to comply with the new and extensive EU MDR requirements, and costs attributable to MOTYS. During the second quarter of 2022, prior to obtaining the results from our Phase 2 trial, we elected to discontinue the development of MOTYS, to focus our resources on other priorities, including the integration of our acquisitions and our expanded R&D and product development portfolio we inherited with these acquisitions. We incurred \$0.9 million during the three months ended April 1, 2023 related to MOTYS. We expect to incur approximately \$5.0 million to \$6.0 million in total to fulfill our remaining regulatory obligations related to our Phase 2 trial. We have incurred \$5.2 million since the election to discontinue occurred during the second guarter of 2022



Reconciliation of Other Reported GAAP Measures to Non-GAAP Measures

Three Months Ended April 1, 2023	Gr	oss Profit		perating		R&D	c	Operating Loss	Co	let Loss ontinuing perations	C	:PS from ontinuing perations ^(j)	
Reported GAAP measure	\$	73,919	\$	162,206	\$	3,771	\$	(92,058)	\$	(100,018)	\$	(1.28)	
Reported GAAP margin		62.1 %						(77.3%)					
Depreciation and amortization(b)		14,339		2,129		5		16,473		16,473		0.21	
Acquisition and related costs ^(c)		_		1,175		_		1,175		1,175		0.02	
Restructuring and succession				0.17				0.47		0.47			
charges ^(d)		_		317		_		317		317		_	
Impairment of assets(e)		_		78,615		_		78,615		78,615		1.01	
Financial restructuring costs ^(f)		_		5,330		_		5,330		5,330		0.07	
Other items ^(g)		_		2,785		880		3,665		3,665		0.05	
Tax effect of adjusting items ^(h)			_		_				_	(22,044)	_	(0.34)	
Non-GAAP measure	\$	88,258	\$	71,855	\$	2,886	\$	13,517	\$	(16,487)	\$	(0.26)	
Non-GAAP margin		74.1 %	_		_		_	11.4 %			_		
		on-GAAP Gross		on-GAAP operating	N	Ion-GAAP R&D	Non-GAAP Operating		Non-GAAP Net income		Adjusted EPS		
		Gross Margin		xperating	RaD			Income		Continuing		Continuing	
		wai giri		.xpenses				IIICOIIIC		perations		perations	
										let Loss		PS from	
				Operating			Operating		Continuing		Continuing		
Three Months Ended April 2, 2022	G	ross Profit		xpenses ^(a)	_	R&D		Loss		perations		erations ^(j)	
Reported GAAP measure	\$	75,702	\$	90,224	\$	6,928	\$	(21,450)	\$	(14,405)	\$	(0.18)	
Reported GAAP margin		64.5 %	, b					(18.3%)					
Depreciation and amortization(b)		9,218		3,256		5		12,479		12,479		0.16	
Acquisition and related costs ^(c)		4,205		3,773		_		7,978		7,978		0.10	
Restructuring and succession charges ^(d)		_		577		_		577		577		0.01	
Other items ^(g)		_		2,336		_		2,336		2,336		0.03	
Tax effect of adjusting items(h)					_					(5,803)		(0.07)	
Non-GAAP measure	\$	89,125	\$	80,282	\$	6,923	\$	1,920	\$	3,162	\$	0.05	
Non-GAAP margin	_	76.0 %	<u> </u>		_			1.6 %	_				
	N	Ion-GAAP		Non-GAAP		Non-GAAP		Non-GAAP		on-GAAP	A	djusted	
		Gross		Operating		R&D	•	Operating		et Income	_	EPS	
		Margin		Expenses				Income		ontinuing		ontinuing	
									O	perations	O	perations ₁₇	

- a) The "Reported GAAP Measure" under the "Operating Expenses" column is a sum of all GAAP operating expense line items, excluding research and development.
- b) Includes for the three months ended April 1, 2023 and April 2, 2022, respectively, depreciation and amortization of \$14,339 and \$9,218 in cost of sales and \$2,134 and \$3,261 in operating expenses presented in the consolidated statements of operations and comprehensive income.
- c) Includes acquisition and integration costs related to completed acquisitions, amortization of inventory step-up associated with acquired entities, and changes in fair value of contingent consideration.
- d) Costs incurred were the result of adopting restructuring plans to reduce headcount, reorganize management structure, and to consolidate certain facilities.
- e) Represents a non-cash impairment charge for intangible assets attributable to our wound business due to our decision to divest the business.
- f) Financial Restructuring costs which include advisory fees and debt amendment related costs.
- g) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions or potential divestitures, incremental one-time consulting costs related to the recertification of certain products to comply with the new and extensive EU MDR requirements, and MOTYS Costs.
- h) Includes \$15.3 million of tax impact related to the impairment of assets, and an estimated tax impact of the remaining adjustments to Non-GAAP Net Income from continuing operations, calculated by applying a rate of 25.1% and 24.8% to those adjustments for the three months ended April 1, 2023 and April 2, 2022, respectively.
- i) Adjustments are pro-rated to exclude the weighted average non-controlling interest ownership of 20.2% and 20.5%, respectively, for the three and three months ended April 1, 2023 and April 2, 2022.



Use of Non-GAAP Financial Measures

Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expenses, Non-GAAP Operating Margin, Non-GAAP Not Income, and Non-GAAP Carrying Profits Non-GAAP Court in the Court of Class A Common Stock

Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin, Non-GAAP Net Income from continuing operations, and Non-GAAP Earnings per share of Class A Common Stock from continuing operations.

We present Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Net Income from continuing operations, and Non-GAAP Gross Margin, Non-GAAP Operating Expense, Non-GAAP Operating Margin, Non-GAAP Net Income from continuing operations, all non-GAAP financial measures, to supplement our GAAP financial reporting, because we believe these measures are useful indicators of our operating performance. Beginning in the first quarter of 2023, we revised our presentation of Non-GAAP measures to remove the foreign exchange adjustment and included financial restructuring costs. The prior period has been recast to conform to the current period.

We define Adjusted EBITDA as net loss from continuing operations before depreciation and amortization, provision of income taxes and interest expense (income), net, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include acquisition and related costs, impairments of goodwill, impairment of assets, restructuring and succession charges, equity compensation expense, financial restructuring costs and other items. See the table below for a reconciliation of net (loss) income from continuing operations to Adjusted EBITDA.

Our management uses Adjusted EBITDA principally as a measure of our operating performance and believes that Adjusted EBITDA is useful to our investors because it is frequently used by securities analysts, investors and other interested parties in their evaluation of the operating performance of companies in industries similar to ours. Our management also uses Adjusted EBITDA for planning purposes, including the preparation of our annual operating budget and financial projections.

Our management uses Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Net Income from continuing operations principally as measures of our operating performance and believes that these non-GAAP financial measures are useful to better understand the long term performance of our core business and to facilitate comparison of our results to those of peer companies.

Our management also uses these non-GAAP financial measures for planning purposes, including the preparation of our annual operating budget and financial projections.

We define Non-GAAP Gross Profit as gross profit, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization included in the cost of goods sold and acquisition and related costs in the cost of goods sold. We define Non-GAAP Gross Margin as Non-GAAP Gross Profit divided by net sales. See the table below for a reconciliation of gross profit and gross margin to Non-GAAP Gross Profit and Non-GAAP Gross Margin.

We define Non-GAAP Operating Income as operating income, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, remeasurement gains and losses on investments, impairments of goodwill, impairment of assets, restructuring and succession charges, financial restructuring costs, and other items. Non-GAAP Operating Margin is defined as Non-GAAP Operating Income and operating Margin to Non-GAAP Operating Margin.

We define Non-GAAP Operating Expense as operating expenses, adjusted to exclude certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, remeasurements gains and losses on investments, impairments of goodwill, impairment of assets, restructuring and succession charges, financial restructuring costs and other items. See the table below for a reconciliation of operating expenses to Non-GAAP Operating Expenses

We define Non-GAAP R&D as research and development, adjusted to exclude certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, and other items. See the table below for a reconciliation of operating expenses to Non-GAAP R&D.

We define Non-GAAP Net Income from continuing operations as Net Income from continuing operations, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, impairments of goodwill, impairment of assets, financial restructuring costs, other items, and the tax effect of adjusting items. See the table below for a reconciliation of Net (Loss) Income from continuing operations to Non-GAAP Net Income from continuing operations.

We define Non-GAAP Earnings per Class A share from continuing operations as Earnings per Class A share, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, impairments of goodwill, impairment of assets, financial restructuring costs, other items, and the tax effect of adjusting items divided by weighted average number of shares of Class A common stock outstanding during the period. See the table below for a reconciliation of loss per Class A share to Non-GAAP Earnings per Class A share.

Net Sales, International Net Sales Growth and Constant Currency Basis

Net Sales, International Net Sales Growth and Constant Currency Basis are non-GAAP measures, which are calculated by translating current and prior year results at the same foreign currency exchange rate. Constant currency can be presented for numerous GAAP measures, but is most commonly used by management to facilitate the comparison sales in foreign currencies to prior periods and analyze net sales performance without the impact of changes in foreign currency exchange rates.

Limitations of the Usefulness of Non-GAAP Measures

Non-GAAP financial measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for, or as superior to, the financial information prepared and presented in accordance with GAAP. These measures might exclude certain normal recurring expenses. Therefore, these measures may not provide a complete understanding of the Company's performance and should be reviewed in conjunction with the GAAP financial measures. Additionally, other companies might define their non-GAAP financial measures differently than we do. Investors are encouraged to review the reconciliation of the non-GAAP measures provided in this press release, including in the tables below, to their most directly comparable GAAP measures.

