UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K	
CURRENT REPORT	
Pursuant to Section 13 or 15(d)	
of the Securities Exchange Act of 1934	
ate of Report (Date of earliest event reported): November 8, 2022	
Bioventus Inc. (Exact name of registrant as specified in charter)	
001-37844	81-0980861
(Commission	(IRS Employer
File Number)	Identification Number)
4721 Emperor Boulevard, Suite 100	
Durham, North Carolina 27703	
(Address of principal executive offices) (Zip Code)	

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the

Registrant's telephone number, including area code: (919) 474-6700 N/A (Former Name or Former Address, if Changed Since Last Report)

OWII	ng provisions.
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Delaware (State or other jurisdiction of incorporation)

Title of each class	Trading Symbol	Name of each exchange on which registered
Class A common Stock, \$0.001 par value per share	BVS	The Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company 🗵

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. 🗵

Item 2.02. Results of Operations and Financial Condition.

On November 8, 2022, Bioventus Inc. (the Company) issued a press release announcing its financial results for the three and nine months ended October 1, 2022. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information contained in this Item 2.02, including Exhibit 99.1 hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the Exchange Act), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing made by the Company under the Securities Act of 1933, as amended (the Securities Act), or the Exchange Act, regardless of any general incorporation language in such filings, unless expressly incorporated by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibit relating to Items 2.02 shall be deemed to be furnished, and not filed:

Exhibit No.	Description
99.1	Press Release Dated November 8, 2022
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BIOVENTUS INC.

Date: November 8, 2022 By: /s/ Anthony D'Adamio

Anthony D'Adamio

Senior Vice President and General Counsel



Bioventus Reports Third Quarter Results; Updates Full-Year 2022 Financial Guidance

DURHAM, NC – November 8, 2022 – Bioventus Inc. (Nasdaq: BVS) ("Bioventus" or "the Company"), a global leader in innovations for active healing, today reported financial results for the three and nine months ended October 1, 2022.

Q3 Financial Summary & Recent Highlights:

- Net Sales of \$137.1 million, up \$28.2 million, or 25.9%, year-over-year as reported (26.8% constant currency*) and 7.3% organically*
 (8.1% constant currency*)
- · Net Income of \$3.2 million, compared to Net Loss of \$2.3 million in prior-year period
- Adjusted EBITDA* of \$22.7 million, compared to \$21.3 million in prior-year period
- Basic earnings per share of Class A common stock of \$0.03, compared to a loss per share of (\$0.03) in prior-year period
- Non-GAAP earnings per share of Class A common stock* of \$0.08, compared to \$0.19 in prior-year period

"Our team continues to drive long-term growth by integrating our acquisitions, advancing our transformation and gaining market share with our innovative and proven medical devices," commented Ken Reali, Bioventus' chief executive officer. "Though we experienced some temporary reimbursement related volatility, we drove above-market growth, demonstrating the success of our ongoing integrations and the strength of our diversified portfolio. We are excited by the recent CartiHeal acquisition which will drive significant growth for Bioventus as we enter a fast growing and large market in cartilage replacement."

*See below under "Use of Non-GAAP Financial Measures" for more details.

Third Quarter 2022 Financial Results:

The following table represents net sales by geographic region, and by vertical, for the three months ended October 1, 2022 and October 2, 2021, respectively:

		Three Moi	nths End	ded	Change a	as Reported	Constant Currency* Change
	Oct	ober 1, 2022	October 2, 2021		 \$	%	%
U.S.							
Pain Treatments	\$	55,419	\$	55,963	\$ (544)	(1.0 %)	(1.0 %)
Restorative Therapies		38,096		25,634	12,462	48.6 %	48.6 %
Surgical Solutions		31,182		17,565	13,617	77.5 %	77.5 %
Total U.S. net sales		124,697		99,162	25,535	25.8 %	25.8 %
International							
Pain Treatments		5,090		4,672	418	8.9 %	20.5 %
Restorative Therapies		4,047		4,841	(794)	(16.4 %)	(9.6 %)
Surgical Solutions		3,237		215	3,022	NM	NM
Total International net sales		12,374		9,728	2,646	27.2 %	38.9 %
Total net sales	\$	137,071	\$	108,890	\$ 28,181	25.9 %	26.8 %

Total net sales were \$137.1 million compared to \$108.9 million for the third quarter of 2021, an increase of \$28.2 million, or 25.9%, year-over-year, primarily due to acquisitions. International net sales for the third quarter of 2022 increased 27.2% year-over-year, or 38.9% on a constant currency* basis.

Gross profit was \$91.7 million, or 66.9% of net sales, compared to \$79.1 million, or 72.6% of net sales, for the third quarter of 2021, an increase of \$12.7 million year-over-year. Non-GAAP gross profit* was \$103.1 million, or 75.2% of net sales, compared to \$85.7 million, or 78.7% of net sales, for the third quarter of 2021, an increase of \$17.3 million year-over-year.

Operating loss was (\$10.2) million, compared to operating loss of (\$1.0) million for the third quarter of 2021, a decrease of (\$9.1) million, year-over-year. Operating margin was (7.4%) of net sales, compared to (1.0%) of net sales for the third quarter of 2021. Non-GAAP operating income* was \$17.5 million, compared to \$15.7 million for the third quarter of 2021, an increase of \$1.8 million year-over-year. Non-GAAP operating margin* was 12.8% of net sales, compared to 14.4% of net sales for the third quarter of 2021.

Net income was \$3.2 million, compared to net loss of (\$2.3) million for the third quarter of 2021, an improvement of \$5.4 million year-over-year. Non-GAAP net income* was \$6.2 million, compared to \$10.7 million, for the third quarter of 2021, an decrease of (\$4.5) million, year-over-year.

Adjusted EBITDA* was \$22.7 million, compared to \$21.3 million for the third quarter of 2021, an increase of \$1.3 million year-over-year.

Earnings per share of Class A common stock was \$0.03, compared to a loss per share of (\$0.03) for the third quarter of 2021.

Non-GAAP earnings per share of Class A common stock* was \$0.08, compared to \$0.19 for the third quarter of 2021.

Balance Sheet:

As of October 1, 2022, the Company had \$34.4 million in cash and cash equivalents and \$424.4 million in debt obligations, compared to \$43.9 million in cash and cash equivalents and \$357.7 million in debt obligations as of December 31, 2021.

^{*}See below under "Use of Non-GAAP Financial Measures" for more details.

Updated Full Year 2022 Financial Guidance:

For the twelve months ending December 31, 2022, the Company now expects:

- Net sales of \$527 million to \$532 million, representing year-over-year growth of approximately 22% to 23%, representing an update to the prior guidance of \$547.5 million to \$562.5 million.
- Adjusted EBITDA* of \$75 million to \$79 million, compared to \$80.8 million for the year ended December 31, 2021, and representing an update from the prior guidance of \$94 million to \$104 million.
- Non-GAAP EPS* of \$0.20 to \$0.25, compared to \$0.75 for the year ended December 31, 2021, and representing an update from the prior guidance of \$0.47 to \$0.57.

During the second quarter of 2022, prior to obtaining the results from our Phase 2 trial, we elected to discontinue the development of MOTYS, to focus our resources on other priorities, including the integration of our recent acquisitions and our expanded R&D and product development portfolio we inherited with these acquisitions. We may assess further strategic options at a future date. Adjusted EBITDA and Non-GAAP EPS guidance reflect costs related to the fulfillment of remaining regulatory obligations as an adjusting item. Please see footnote (i) to the table "Reconciliation of Net (Loss) Income to Adjusted EBITDA (unaudited)" below for additional information regarding the reconciling item for MOTYS Costs (as defined below).

The Company does not provide U.S. GAAP financial measures, other than net sales, on a forward-looking basis, because the Company is unable to predict with reasonable certainty the impact and timing of acquisition related expenses, accounting fair-value adjustments, and certain other reconciling items without unreasonable efforts. These items are uncertain, depend on various factors, and could be material to the Company's results computed in accordance with U.S. GAAP.

The Company's guidance reflects its current expectations regarding the impact of COVID-19 on its business. The severity and duration of the COVID-19 pandemic are outside of the Company's control and, given the uncertain nature of the pandemic, could cause the Company's future operating results to be different from our current expectations, particularly if the impact of the pandemic worsens.

<u>Presentation:</u> This press release presents historical results, for the periods presented, of Bioventus Inc., including Bioventus LLC, the predecessor of Bioventus Inc. for financial reporting purposes.

Third Quarter 2022 Earnings Conference Call:

Management will host a conference call to discuss the Company's financial results and provide a business update, with a question and answer session, at 8:30 a.m. Eastern Time on November 8, 2022. Those who would like to participate may dial 833-636-0497 (412-902-4241 for international callers) and refer to the Bioventus Inc. conference call.

A live webcast of the call and any accompanying materials will also be provided on the investor relations section of the Company's website at https://ir.bioventus.com/.

The webcast will be archived on the Company's website at https://ir.bioventus.com/ and available for replay until November 7, 2023.

About Bioventus

Bioventus delivers clinically proven, cost-effective products that help people heal quickly and safely. Its mission is to make a difference by helping patients resume and enjoy active lives. The Innovations for Active Healing from Bioventus include offerings for pain treatments, restorative therapies and surgical solutions. Built on a commitment to high quality standards, evidence-based medicine and strong ethical behavior, Bioventus is a trusted partner for physicians worldwide. For more information, visit www.bioventus.com, and follow the Company on LinkedIn and Twitter. Bioventus and the Bioventus logo are registered trademarks of Bioventus LLC.

*See below under "Use of Non-GAAP Financial Measures" for more details.

Legal Notice Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements contained in this press release that do not relate to matters of historical fact should be considered forward-looking statements, including, without limitation, statements concerning our financial guidance (including expected MOTYS Costs) and expected financial performance; our business strategy, position and operations; expected sales trends, opportunities, market position and growth (including from the acquisition of CartiHeal); our integration plans; and expected impacts of the COVID-19 pandemic. In some cases, you can identify forward-looking statements by terminology such as "aim," "anticipate," "assume," "believe," "contemplate," "continue," "could," "due," "estimate," "expect," "goal," "intend," "may," "objective," "plan," "predict," "potential," "positioned," "seek," "should," "target," "will," "would" and other similar expressions that are predictions of or indicate future events and future trends, or the negative of these terms or other comparable terminology, although not all forward-looking statements contain these words.

Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Factors that could cause our actual results to differ materially from those contemplated in this press release include, but are not limited to, our ability to complete acquisitions or successfully integrate new businesses, such as CartiHeal, products or technologies in a cost-effective and nondisruptive manner; we may not be able to fund the remainder of the deferred consideration for the CartiHeal acquisition as it becomes due: our business may continue to experience adverse impacts as a result of the COVID-19 pandemic; we are highly dependent on a limited number of products; our long-term growth depends on our ability to develop, acquire and commercialize new products, line extensions or expanded indications; we may be unable to successfully commercialize newly developed or acquired products or therapies in the United States; demand for our existing portfolio of products and any new products, line extensions or expanded indications depends on the continued and future acceptance of our products by physicians, patients, third-party payers and others in the medical community; the proposed down classification of non-invasive bone growth stimulators, including our Exogen system, by the U.S. Food and Drug Administration (FDA) could increase future competition for bone growth stimulators and otherwise adversely affect the Company's sales of Exogen; failure to achieve and maintain adequate levels of coverage and/or reimbursement for our products or future products, the procedures using our products, such as our hyaluronic acid (HA) viscosupplements, or future products we may seek to commercialize, such as our recently acquired Agili-C product; pricing pressure and other competitive factors; governments outside the United States may not provide coverage or reimbursement of our products; we compete and may compete in the future against other companies, some of which have longer operating histories, more established products or greater resources than we do: the reclassification of our HA products from medical devices to drugs in the United States by the FDA could negatively impact our ability to market these products and may require that we conduct costly additional clinical studies to support current or future indications for use of those products; our ability to maintain our competitive position depends on our ability to attract, retain and motivate our senior management team and highly qualified personnel; our failure to properly manage our anticipated growth and strengthen our brands; risks related to product liability claims; fluctuations in demand for our products; issues relating to the supply of our products, potential supply chain disruptions and the increased cost of parts and components used to manufacture our products due to inflation; our reliance on a limited number of third-party manufacturers to manufacture certain of our products; if our facilities are damaged or become inoperable, we will be unable to continue to research, develop and manufacture our products; failure to maintain contractual relationships; security breaches, unauthorized disclosure of information, denial of service attacks or the perception that confidential information in our possession is not secure; failure of key information technology and communications systems, process or sites; risks related to international sales and operations; risks related to our debt and future capital needs; failure to comply with extensive governmental regulation relevant to us and our products; we may be subject to enforcement action if we engage in improper claims submission practices and resulting audits or denials of our claims by government agencies could reduce our net sales or profits; the FDA regulatory process is expensive, time-consuming and uncertain, and the failure to obtain and maintain required regulatory clearances and approvals could prevent us from commercializing our products; if clinical studies of our future products do not produce results necessary to support regulatory clearance or approval in the United States or elsewhere, we will be unable to expand the indications for or commercialize these products; legislative or regulatory reforms; risks related to intellectual property matters; and the other risks identified in the Risk Factors section of the Company's public filings with the Securities and Exchange Commission (SEC), including Bioventus' Annual Report on Form 10-K for the year ended December 31, 2021 as updated by Bioventus' subsequent Quarterly Report on Form 10-Q for the quarter ended October 1, 2022 and as may be further updated from time to time in Bioventus' other filings with the SEC, which are accessible on the SEC's website at www.sec.gov and the Investor Relations page of Bioventus' website at https://ir.bioventus.com. Except to the extent required by law, the Company undertakes no obligation to update or review any estimate, projection, or forward-looking statement. Actual results may differ materially from those set forth in the forward-looking statements.

BIOVENTUS INC.

Consolidated balance sheets As of October 1, 2022 and December 31, 2021 (Amounts in thousands, except share amounts) (unaudited)

	Od	ctober 1, 2022	Dece	mber 31, 2021
Assets				
Current assets:				
Cash and cash equivalents	\$	34,359	\$	43,933
Restricted cash		23		5,280
Accounts receivable, net		132,185		124,963
Inventory		76,952		61,688
Prepaid and other current assets		27,563		27,239
Total current assets		271,082		263,103
Restricted cash, less current portion		_		50,000
Property and equipment, net		26,643		22,985
Goodwill		204,557		147,623
Intangible assets, net		1,055,601		695,193
Operating lease assets		16,304		17,186
Deferred tax assets		_		481
Investment and other assets		13,033		29,291
Total assets	\$	1,587,220	\$	1,225,862
Liabilities and Members' Equity				
Current liabilities:				
Accounts payable	\$	19,075	\$	16,915
Accrued liabilities		114,236		131,473
Accrued equity-based compensation		_		10,875
Current portion of long-term debt		31,302		18,038
Current portion of deferred consideration		117,615		
Other current liabilities		3,491		3,558
Total current liabilities		285,719		180,859
Long-term debt, less current portion		393,102		339,644
Deferred income taxes		202,278		133,518
Deferred consideration		71,923		_
Contingent consideration		81,914		16,329
Other long-term liabilities		24,265		21,723
Total liabilities		1,059,201		692,073
Stockholders' Equity:		1,000,201		032,073
Preferred stock, \$0.001 par value, 10,000,000 shares authorized, 0 shares issued				
Class A common stock, \$0.001 par value, 250,000,000 shares authorized as of October 1, 2022 and December 31, 2021, 61,777,875 and 59,548,504 shares issued and outstanding as of October 1, 2022 and December 31,				
2021, respectively		64		59
Class B common stock, \$0.001 par value, 50,000,000 shares authorized, 15,786,737 shares issued and outstanding as of October 1, 2022 and December 31, 2021		16		16
Additional paid-in capital		478,033		465,272
Accumulated deficit		(23,377)		(6,602)
Accumulated other comprehensive (loss) income		(1,340)		179
Total stockholders' equity attributable to Bioventus Inc.		453,396		458,924
Noncontrolling interest		74,623		74,865
Total stockholders' equity		528,019		533,789
	•		•	
Total liabilities and stockholders' equity	\$	1,587,220	\$	1,225,862

BIOVENTUS INC.

Consolidated statements of operations and comprehensive (loss) income (Amounts in thousands, except share and per share data, unaudited)

	Three Months Ended					Nine Months Ended				
	October 1, 2022		Od	ctober 2, 2021	October 1, 2022		0	ctober 2, 2021		
Net sales	\$	137,071	\$	108,890	\$	394,692	\$	300,484		
Cost of sales (including depreciation and amortization of \$11,331 and \$6,637, \$30,233, \$17,491 respectively)		45,349		29,821		130,614		85,546		
Gross profit		91,722		79,069		264,078		214,938		
Selling, general and administrative expense		84,325		69,636		260,069		173,372		
Research and development expense		6,432		6,153		19,726		11,936		
Restructuring costs		575		1,798		2,159		1,798		
Change in fair value of contingent consideration		3,142		651		3,684		1,292		
Depreciation and amortization		7,442		1,878		13,392		5,655		
Impairment of variable interest entity assets		_		_		_		5,674		
Operating (loss) income		(10,194)		(1,047)		(34,952)		15,211		
Interest expense, net		9,894		1,347		10,922		152		
Other (income) expense		(23,272)		757		(22,350)		2,821		
Other (income) expense		(13,378)		2,104		(11,428)		2,973		
Income (loss) before income taxes		3,184		(3,151)		(23,524)		12,238		
Income tax expense (benefit), net		9		(882)		(3,879)		759		
Net income (loss)		3,175		(2,269)		(19,645)		11,479		
(Income) loss attributable to noncontrolling interest		(1,421)		1,198		2,870		8,260		
Net income (loss) attributable to Bioventus Inc.	\$	1,754	\$	(1,071)	\$	(16,775)	\$	19,739		
Net income (loss)	\$	3,175	\$	(2,269)	\$	(19,645)	\$	11,479		
Other comprehensive loss, net of tax										
Change in foreign currency translation adjustments		(723)		(366)		(1,912)		(1,225)		
Comprehensive income (loss)		2,452		(2,635)		(21,557)		10,254		
Comprehensive (income) loss attributable to										
noncontrolling interest		(1,274)		1,300		3,263		8,182		
Comprehensive income (loss) attributable to Bioventus Inc.	\$	1,178	\$	(1,335)	\$	(18,294)	\$	18,436		
Loss per share of Class A common stock ⁽¹⁾ :										
Basic & Diluted	\$	0.03 \$-	— \$	(0.03)	\$	(0.27)	\$	(0.15)		
Weighted-average shares of Class A common stock outstanding ⁽¹⁾ :										
Basic		61,674,254		41,837,581		61,208,941		41,816,706		
Diluted		62,164,276		41,837,581		61,208,941		41,816,706		

⁽¹⁾ Per share information for the nine months ended October 2, 2021 represents loss per share of Class A common stock and weighted-average shares of Class A common stock outstanding from February 16, 2021 through October 2, 2021, the period following Bioventus Inc.'s initial public offering (IPO) and related transactions completed in connection with the IPO as described in the Company's SEC filings.

BIOVENTUS INC.

Consolidated condensed statements of cash flows (Amounts in thousands, unaudited)

Net income (loss) \$ 3,175 \$ (2,269 \$ (19,645 \$ 11,479 \$ 11,479 \$ 2,416		Three Mo	nths Ended	Nine Mon	Nine Months Ended			
Net income (loss) Net income (loss) income to net cash from operating activities: Adjustments for reconcile net (loss) income to net cash from operating activities: Depreciation and amortization 18,780 18,880 18,180 11,890 18,180		October 1, 2022	October 2, 2021	October 1, 2022	October 2, 2021			
Adjustments to reconcile net (loss) income to net cash from operating activities: Depreciation and amonization 18,780 8,522 43,643 23,185 Equily-based compensation 4,4648 5,938 14,153 (10,821) Change in fair value of contingent consideration 3,142 651 3,684 1292 (Change in fair value of Contingent consideration (2,774) (Change in fair value of Equity Participation Rights ————————————————————————————————————	Operating activities:							
Depreciation and amortization	Net income (loss)	\$ 3,175	\$ (2,269)	\$ (19,645)	\$ 11,479			
Equity-based compensation	Adjustments to reconcile net (loss) income to net cash from operating activities:							
Change in fair value of contingent consideration 3,142 651 3,684 1,292 Change in fair value of Equity Participation Rights — — — — 2,277 Change in fair value of interest rate swap (2,222) (81) (6,183) (1,391) Revaluation gain on previously held equity interest in Cartil·Heal (23,709) — (23,709) — Impairments related to variable interest entity — — — — 7,043 Deferred income taxes 23,523 (722) (4,175) (1,703) Unrealized loss on foreign currency fluctuations 1,906 770 2,926 1,224 Other, net 1,127 356 4,040 298 Changes in working capital (31,071) (2,578) (33,280) (18,129) Net cash from operating activities (701) 10,587 (18,781) 9,874 Investing activities — (10,260) (18,781) 9,874 Investing activities — (10,261) (18,781) 9,874 Uncertain	Depreciation and amortization	18,780	8,522	43,643	23,185			
Change in fair value of Equity Participation Rights — — — (2,774) Change in fair value of Interest rate swap (2,222) (81) (6,418) (1,391) Revaluation gain on previously held equity interest in CartiHeal (23,709) — (23,709) — 7,043 Impairments related to variable interest entity — — — 7,043 Deferred income taxes 23,523 (722) (4,175) (1,703) Unrealized loss on foreign currency fluctuations 1,906 770 2,926 1,224 Other, net 1,127 356 4,040 298 Changes in working capital (31,071) (2,578) (33,280) (18,129) Net cash from operating activities (701) 10,587 (18,781) 9,874 Investing activities (701) 10,587 (18,781) 9,874 Investing activities (54,841) — (10,481) — Acquisition of Sinness, net of cash acquired (54,841) — (10,000) (14,781) (11,240) <	Equity-based compensation	4,648	5,938	14,153	(10,621)			
Change in fair value of interest rate swap (2,222) (81) (6,418) (1,391) Revaluation gain on previously held equity interest in CartiHeal (23,709) — (23,709) — (23,709) — (7,043) Deferred income taxes (23,523) (722) (4,175) (1,703) Deferred income taxes (23,523) (722) (4,175) (1,703) Unrealized loss on foreign currency fluctuations (1,906) (770) (2,926) (1,224) Chen, net (1,127) (356) (4,040) (258) (33,280) (18,129) Changes in working capital (31,071) (2,578) (33,280) (18,129) Changes in working capital (31,071) (2,578) (33,280) (18,129) Net cash from operating activities (701) (1,0587) (16,781) (9,874) Investing activities (701) (1,0587) (16,781) (1,000) (1,0587) (1,000) (1,0587) (1,000) Acquisition of CartiHeal, net of cash acquired (54,841) — (10,4841) — (46,790) Purchase of property and equipment (1,649) (1,926) (6,639) (4,588) Investments and acquisition of distribution rights — (10,260) (1,478) (11,124) Other (1,649) (1,926) (6,639) (4,588) Investments and acquisition of distribution rights — (10,260) (1,478) (11,124) Other (1,649) (1,926) (Change in fair value of contingent consideration	3,142	651	3,684	1,292			
Revaluation gain on previously held equity interest in CartiHeal (23,709) — (23,709) — 7,043 Impairments related to variable interest entity — — — — — — — 7,043 Deferred income taxes — 23,233 — (722) — (4,175) — (1,703) Unrealized loss on foreign currency fluctuations — 1,906 — 770 — 2,926 — 1,224 Other, net — 7,007 — 7,007 — 2,926 — 1,224 Other, net — 7,007 — 1,127 — 356 — 4,040 — 268 Changes in working capital — (31,071) — (2,578) — (33,280) — (81,129) Net cash from operating activities — 7,007 — 7,007 — (10,587) — (10,587) — (10,587) — (10,587) Investing activities — 7,007 — 7,007 — (10,587) —	Change in fair value of Equity Participation Rights	_	_	_	(2,774)			
Impairments related to variable interest entity	Change in fair value of interest rate swap	(2,222)	(81)	(6,418)	(1,391)			
Deferred income taxes	Revaluation gain on previously held equity interest in CartiHeal	(23,709)	_	(23,709)	_			
Unrealized loss on foreign currency fluctuations 1,906 770 2,926 1,224 Other, net 1,127 356 4,040 259 Changes in working capital (31,071) (2,578) (33,280) (18,129) Net cash from operating activities (701) 10,587 (18,781) 9,874 Investing activities: Acquisition of Cartil-leal, net of cash acquired (54,841) — (104,841) — (46,790) Purchase of property and equipment (1,649) (1,926) (6,639) (4,568) Investments and acquisition of distribution rights — (10,260) (1,478) (11,124) Other 156 — (75) — (75) — (8,821) Net cash from investing activities Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — — — — — — — — — — — — — — — —	Impairments related to variable interest entity	_	_	_	7,043			
Other, net 1,127 356 4,040 269 Changes in working capital (31,071) (2,578) (33,280) (18,129) Net cash from operating activities (701) 10,587 (18,781) 9,874 Investing activities: Acquisition of Carti-leal, net of cash acquired (54,841) — (104,841) — Acquisition of Bioness, net of cash acquired — (1,000) — (46,780) Purchase of property and equipment (1,649) (1,926) (6,639) (4,568) Investments and acquisition of distribution rights — (10,260) (1,178) (11,124) Other 156 — (75) — — Net cash from investing activities 5(56,334) (13,186) (113,033) (62,482) Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — — — — — — — — — — — — — — — — <t< td=""><td>Deferred income taxes</td><td>23,523</td><td>(722)</td><td>(4,175)</td><td>(1,703)</td></t<>	Deferred income taxes	23,523	(722)	(4,175)	(1,703)			
Changes in working capital (31,071) (2,578) (33,280) (18,129) Net cash from operating activities (701) 10,587 (18,781) 9,874 Investing activities: (701) 10,587 (18,781) 9,874 Acquisition of Cartil-leal, net of cash acquired (54,841) — (10,000) — (46,790) Purchase of property and equipment (1,649) (1,926) (6,639) (4,568) Investments and equisition of distribution rights — (10,260) (11,478) (11,124) Other 156 — (75) — — Net cash from investing activities (56,334) (13,186) (113,033) (62,482) Financing activities: — (75) — — Net cash from investing activities — (75) — Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — — — 107,777 Proceeds from issuance of Class A and B common stock 482 417 4,739 747	Unrealized loss on foreign currency fluctuations	1,906	770	2,926	1,224			
Net cash from operating activities (701) 10,587 (18,781) 9,874 Investing activities: Acquisition of Cartihleal, net of cash acquired (54,841) — (104,841) — (46,790) Acquisition of Bioness, net of cash acquired — (1,000) — (46,790) Purchase of property and equipment (1,649) (1,926) (6,639) (4,568) Investments and acquisition of distribution rights — (10,260) (1,478) (11,124) Other — 156 — (75) — (75) — (75) — (75) Net cash from investing activities — (56,334) (13,186) (13,033) (62,482) Froceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — — — 107,777 Proceeds from issuance of Class A and B common stock 482 417 4,739 747 Tax withholdings on equity-based compensation — — — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,352) — (3,	Other, net	1,127	356	4,040	269			
Acquisition of CartiHeal, net of cash acquired (54,841) — (10,000) — (46,790)	Changes in working capital	(31,071)	(2,578)	(33,280)	(18,129)			
Acquisition of CartiHeal, net of cash acquired (54,841) — (104,841) — (46,790) Acquisition of Bioness, net of cash acquired — (1,000) — (46,790) Purchase of property and equipment (1,649) (1,926) (6,639) (4,568) Investments and acquisition of distribution rights — (10,260) (1,478) (11,124) Other 156 — (75) —	Net cash from operating activities	(701)	10,587	(18,781)	9,874			
Acquisition of Bioness, net of cash acquired — (1,000) — (46,790) Purchase of property and equipment (16,649) (1,926) (6,639) (4,568) Investments and acquisition of distribution rights — (10,260) (1,478) (11,124) Other 156 — (75) — (Investing activities:							
Purchase of property and equipment (1,649) (1,926) (6,639) (4,568) Investments and acquisition of distribution rights — (10,260) (1,478) (11,124) Other 156 — (75) — Net cash from investing activities — (56,334) (13,186) (113,033) (62,482) Financing activities: Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — 107,777 Proceeds from issuance of Class A and B common stock 482 417 4,739 747 Tax withholdings on equity-based compensation — — — 3,352) — Borrowing on revolver — — 25,000 — Payment on revolver (25,000) — (25,000) — Proceeds from the issuance of long-term debt, net of issuance costs 79,659 — 79,659 — Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members	Acquisition of CartiHeal, net of cash acquired	(54,841)	_	(104,841)	_			
Investments and acquisition of distribution rights	Acquisition of Bioness, net of cash acquired	_	(1,000)	_	(46,790)			
Other 156 — (75) — Net cash from investing activities (56,334) (13,186) (113,033) (62,482) Financing activities: Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — — 107,777 Proceeds from issuance of Class A and B common stock 482 417 4,739 747 Tax withholdings on equity-based compensation — — — (3,352) — Borrowing on revolver — — — 25,000 — Payment on revolver (25,000) — (25,000) — Proceeds from the issuance of long-term debt, net of issuance costs 79,659 — 79,659 — Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) <td>Purchase of property and equipment</td> <td>(1,649)</td> <td>(1,926)</td> <td>(6,639)</td> <td>(4,568)</td>	Purchase of property and equipment	(1,649)	(1,926)	(6,639)	(4,568)			
Net cash from investing activities (56,334) (13,186) (113,033) (62,482) Financing activities: Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — — — — — — — — — — — — — — — —	Investments and acquisition of distribution rights	_	(10,260)	(1,478)	(11,124)			
Financing activities: Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs 107,777 Proceeds from issuance of Class A and B common stock 482 417 4,739 747 Tax withholdings on equity-based compensation (3,352) (3,352) - (3,352)	Other	156	_	(75)	_			
Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs — — — 107,777 Proceeds from issuance of Class A and B common stock 482 417 4,739 747 Tax withholdings on equity-based compensation — — (3,352) — Borrowing on revolver — — 25,000 — Payment on revolver (25,000) — (25,000) — Proceeds from the issuance of long-term debt, net of issuance costs 79,659 — 79,659 — Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078	Net cash from investing activities	(56,334)	(13,186)	(113,033)	(62,482)			
in initial public offering, net of underwriting discounts and offering costs — — — — — — — — — — — — — — — — — —	Financing activities:							
Tax withholdings on equity-based compensation — — (3,352) — Borrowing on revolver — — 25,000 — Payment on revolver (25,000) — (25,000) — Proceeds from the issuance of long-term debt, net of issuance costs 79,659 — 79,659 — Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839		_	_	_	107,777			
Borrowing on revolver — — 25,000 — Payment on revolver (25,000) — (25,000) — Proceeds from the issuance of long-term debt, net of issuance costs 79,659 — 79,659 — 79,659 — Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	Proceeds from issuance of Class A and B common stock	482	417	4,739	747			
Borrowing on revolver — — 25,000 — Payment on revolver (25,000) — (25,000) — Proceeds from the issuance of long-term debt, net of issuance costs 79,659 — 79,659 — Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	Tax withholdings on equity-based compensation	_	_	(3,352)	_			
Payment on revolver (25,000) — (25,000) — Proceeds from the issuance of long-term debt, net of issuance costs 79,659 — 79,659 — Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839		_	_	25,000	_			
Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	-	(25,000)	_	(25,000)	_			
Payments on long-term debt (4,509) (3,750) (13,528) (11,250) Refunds from members — (996) — (183) Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	Proceeds from the issuance of long-term debt, net of issuance costs	79,659	_	79,659	_			
Other, net 22 (17) (4) (28) Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	-	(4,509)	(3,750)	(13,528)	(11,250)			
Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	Refunds from members	_	(996)	_	(183)			
Net cash from financing activities 50,654 (4,346) 67,514 97,063 Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	Other, net	22	, ,	(4)	(28)			
Effect of exchange rate changes on cash (238) (206) (531) (377) Net change in cash, cash equivalents and restricted cash (6,619) (7,151) (64,831) 44,078 Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839	Net cash from financing activities	50,654			•			
Net change in cash, cash equivalents and restricted cash (a) (5,619) (7,151) (64,831) 44,078 (b) (a) (a) (a) (a) (a) (b) (b) (c) (a) (a) (a) (a) (a) (a) (a) (a) (a) (a	Effect of exchange rate changes on cash	*	* * *	,	,			
Cash, cash equivalents and restricted cash at the beginning of the period 41,001 138,068 99,213 86,839			· <u> </u>					
		* * * *	* * *	, , ,	•			
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Use of Non-GAAP Financial Measures

Organic Revenue Growth

The Company defines the term "organic revenue" as revenue in the stated period excluding the impact from business acquisitions and divestitures. The Company uses the related term "organic revenue growth" to refer to the financial performance metric of comparing the stated period's organic revenue with the reported revenue of the corresponding period in the prior year. The Company believes that these non-GAAP financial measures, when taken together with our GAAP financial measures, allow the Company and its investors to better measure the Company's performance and evaluate long-term performance trends. Organic revenue growth also facilitates easier comparisons of the Company's performance with prior and future periods and relative comparisons to its peers. The Company excludes the effect of acquisitions and divestitures because these activities can have a significant impact on the Company's reported results, which the Company believes makes comparisons of long-term performance trends difficult for management and investors.

Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin, Non-GAAP Net Income, and Non-GAAP Earnings per share of Class A Common Stock

We present Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin, Non-GAAP Net Income, and Non-GAAP Earnings per share of Class A common stock, all non-GAAP financial measures, to supplement our GAAP financial reporting, because we believe these measures are useful indicators of our operating performance. We revised our prior year presentation of our Non-GAAP measures to condense the adjustments in order to simplify the presentation. Prior periods have been recast to conform to the current periods.

We define Adjusted EBITDA as net income (loss) from continuing operations before depreciation and amortization, provision of income taxes and interest expense (income), adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include acquisition and related costs, restructuring and succession charges, equity compensation expense, equity loss in unconsolidated investments, foreign currency impact, and other items. See the table below for a reconciliation of net (loss) income to Adjusted EBITDA. Our management uses Adjusted EBITDA principally as a measure of our operating performance and believes that Adjusted EBITDA is useful to our investors because it is frequently used by securities analysts, investors and other interested parties in their evaluation of the operating performance of companies in industries similar to ours. Our management also uses Adjusted EBITDA for planning purposes, including the preparation of our annual operating budget and financial projections.

Our management uses Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin and Non-GAAP Net Income principally as measures of our operating performance and believes that these non-GAAP financial measures are useful to better understand the long term performance of our core business and to facilitate comparison of our results to those of peer companies. Our management also uses these non-GAAP financial measures for planning purposes, including the preparation of our annual operating budget and financial projections.

We define Non-GAAP Gross Profit as gross profit, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization included in the cost of goods sold and acquisition and related costs in the cost of goods sold. We define Non-GAAP Gross Margin as Non-GAAP Gross Profit divided by net sales. See the table below for a reconciliation of gross profit and gross margin to Non-GAAP Gross Profit and Non-GAAP Gross Margin.

We define Non-GAAP Operating Income as operating income, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, and other items. Non-GAAP Operating Margin is defined as Non-GAAP Operating Income divided by net sales. See the table below for a reconciliation of operating (loss) income and operating margin to Non-GAAP Operating Income and Non-GAAP Operating Margin.

We define Non-GAAP Operating Expense as operating expenses, adjusted to exclude certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, and other items. See the table below for a reconciliation of operating expenses to Non-GAAP Operating Expenses.

We define Non-GAAP Net Income as Net Income, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, other items, and the tax effect of adjusting items. Starting in the fourth quarter of 2021, we revised our presentation of Non-GAAP Net Income to include the income tax effect of adjusting items. The income tax effect was calculated by applying management's expectation of a long-term normalized effective tax rate to the adjusting items. Prior period presentation has been recast to conform to current period presentation. See the table below for a reconciliation of Net Income (Loss) to Non-GAAP Net Income.

We define Non-GAAP Earnings per Class A share as Earnings per Class A share, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, other items, and the tax effect of adjusting items divided by weighted average number of shares of Class A common stock outstanding during the period. Starting in the fourth quarter of 2021, we revised our presentation of Non-GAAP Earnings per Class A share to include the income tax effect of adjusting items. The income tax effect was calculated by applying management's expectation of a long-term normalized effective tax rate to the adjusting items. Prior period presentation has been recast to conform to current period presentation. See the table below for a reconciliation of loss per Class A share to Non-GAAP Earnings per Class A share.

Net Sales, International Net Sales Growth and Organic Revenue Growth on a Constant Currency Basis

Net Sales, International Net Sales Growth and Organic Revenue Growth on a Constant Currency Basis are non-GAAP measures, which are calculated by translating current and prior year results at the same foreign currency exchange rate. Constant currency can be presented for numerous GAAP measures, but is most commonly used by management to facilitate the comparison sales in foreign currencies to prior periods and analyze net sales performance without the impact of changes in foreign currency exchange rates.

Limitations of the Usefulness of Non-GAAP Measures

Non-GAAP financial measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for, or as superior to, the financial information prepared and presented in accordance with GAAP. These measures might exclude certain normal recurring expenses. Therefore, these measures may not provide a complete understanding of the Company's performance and should be reviewed in conjunction with the GAAP financial measures. Additionally, other companies might define their non-GAAP financial measures differently than we do. Investors are encouraged to review the reconciliation of the non-GAAP measures provided in this press release, including in the tables below, to their most directly comparable GAAP measures.

Reconciliation of Net Income (Loss) to Adjusted EBITDA (unaudited)

		Three Mor	s Ended		Nine Mon	Twelve Months Ended				
(\$, thousands)	Octo	October 1, 2022		October 2, 2021		October 1, 2022		October 2, 2021	D	ecember 31, 2021
Net income (loss)	\$	3,175	\$	(2,269)	\$	(19,645)	\$	11,479	\$	9,586
Interest expense, net		9,894		1,347		10,922		152		1,112
Income tax expense (benefit), net		9		(882)		(3,879)		759		(1,966)
Depreciation and amortization(a)		18,780		8,522		43,643		23,185		34,875
Acquisition and related costs ^(b)		6,477		5,914		20,450		14,044		21,978
Gain on remeasurement of CartiHeal Investment(c)		(23,709)		_		(23,709)		_		_
Restructuring and succession charges ^(d)		575		1,798		2,847		2,142		3,717
Equity compensation ^(e)		4,648		5,938		14,153		(10,621)		(4,512)
Equity loss in unconsolidated investments ^(f)		322		419		1,003		1,320		1,868
Foreign currency impact ^(g)		581		17		1,122		(47)		132
Impairments related to variable interest entity ^(h)		_		_		_		7,043		7,043
Other items ⁽ⁱ⁾		1,909		511		5,796		2,816		6,926
Adjusted EBITDA	\$	22,661	\$	21,315	\$	52,703	\$	52,272	\$	80,759

(a) Includes for the three months ended October 1, 2022 and October 2, 2021 and the nine months ended October 1, 2022 and October 2, 2021, respectively, depreciation and amortization of \$11,331, \$6,637, \$30,233 and \$17,491 in cost of sales and \$7,449, \$1,885, \$13,410 and \$5,694 in operating expenses presented in the consolidated statements of operations and comprehensive (loss) income.

Includes for the year ended December 31, 2021, depreciation and amortization of \$26,471 in cost of sales and \$8,363 in operating expenses, with the balance in research and development, presented in the consolidated statements of operations and comprehensive income.

- (b) Includes acquisition and integration costs related to completed acquisitions, amortization of inventory step-up associated with acquired entities, and changes in fair value of contingent consideration.
- (c) Represents the gain on remeasurement of the Company's equity method investment in CartiHeal based upon the fair value of consideration transferred for the CartiHeal acquisition.
- (d) Costs incurred were the result of adopting acquisition related restructuring plans to reduce headcount, reorganize management structure, and to consolidate certain facilities, and costs related to executive transitions.
- (e) The three and nine months ended October 1, 2022 and the three months ended October 2, 2021 include compensation expense resulting from awards granted under the Company's equity-based compensation plans in effect after its IPO. The nine months ended October 2, 2021 and the twelve months ended December 31, 2021 also include the expense and the change in fair value of the liability-classified awards granted under the compensation plans in effect prior to the Company's IPO.
- (f) Represents CartiHeal equity investment losses.
- (g) Includes realized and unrealized gains and losses from fluctuations in foreign currency.
- (h) Represents the loss on impairment of Harbor Medtech Inc.'s (Harbor) long-lived assets and the Company's investment in Harbor.
- (i) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions; public company preparation costs, which primarily includes accounting and legal fees; and MOTYS Costs. During the second quarter of 2022, prior to obtaining the results from our Phase 2 trial, we elected to discontinue the development of MOTYS, to focus our resources on other priorities, including the integration of our recent acquisitions and our expanded R&D and product development portfolio we inherited with these acquisitions. We incurred \$1.8 million and \$2.5 million during the three and nine months ended October 1, 2022, respectively, and we expect to incur approximately \$4.0 million to \$6.0 million exclusively to fulfill our remaining regulatory obligations related to our Phase 2 trial (MOTYS Costs).

Reconciliation of Other Reported GAAP Measures to Non-GAAP Measures

	_					Operating				(h)
Three Months Ended October 1, 2022	G	ross Profit	SG&A		R&D	(Loss)/Income		Net Income		EPS ^(h)
Reported GAAP measure	\$	91,722	\$ 95,484	\$	6,432	\$ (10,194)	\$	3,175	\$	0.03
Reported GAAP margin		66.9 %				(7.4)%				
Depreciation and amortization ^(a)		11,331	7,442		7	18,780		18,780		0.25
Acquisition and related costs(b)		_	6,477		_	6,477		6,477		0.09
Gain on remeasurement of CartiHeal Investment ^(c)		_	_		_	_		(23,709)		(0.31)
Restructuring and succession charges ^(d)		_	575		_	575		575		0.01
Other items ^(f)		_	151		1,758	1,909		1,909		0.02
Tax effect of adjusting items ^(g)		_	_		_	_		(1,000)		(0.01)
Non-GAAP measure	\$	103,053	\$ 80,839	\$	4,667	\$ 17,547	\$	6,207	\$	0.08
Non-GAAP margin		75.2 %				12.8 %				
		GAAP Gross Margin	Non-GAAP SG&A	No	n-GAAP R&D	Non-GAAP Operating Income	N	lon-GAAP Net Income	_	Adjusted EPS

Three Months Ended October 2, 2021		Gross Profit		SG&A		R&D		Operating (Loss)/Income		Net (Loss)/Income		EPS ^(h)
Reported GAAP measure	\$	79,069	\$	73,963	\$	6,153	\$	(1,047)	\$	(2,269)	\$	(0.03)
Reported GAAP margin		72.6 %						(1.0)%				
Depreciation and amortization ^(a)		6,637		1,878		7		8,522		8,522		0.15
Acquisition and related costs ^(b)		_		5,914		_		5,914		5,914		0.10
Restructuring and succession charges ^(d)		_		1,798		_		1,798		1,798		0.03
Impairments related to variable interest entity(e)		_		_		_		_		_		_
Other items ^(f)		_		511		_		511		511		0.01
Tax effect of adjusting items ^(g)		_		_		_		_		(3,823)		(0.07)
Non-GAAP measure	\$	85,706	\$	63,862	\$	6,146	\$	15,698	\$	10,653	\$	0.19
Non-GAAP margin		78.7 %						14.4 %				
	No	n-GAAP Gross Margin		Non-GAAP SG&A	No	on-GAAP R&D	(Non-GAAP Operating Income		Non-GAAP Net Income	_	Adjusted EPS
Nine Months Ended October 1, 2022		Gross Profit		SG&A		R&D		Operating (Loss)/Income		Net (Loss)/Income		EPS ^(h)
Reported GAAP measure	\$	264,078	\$	279,304	\$	19,726	\$	(34,952)	\$	(19,645)	\$	(0.27)
Reported GAAP margin		66.9 %						(8.9)%				
Depreciation and amortization ^(a)		30,233		13,392		18		43,643		43,643		0.57
Acquisition and related costs ^(b)		5,607		14,843		_		20,450		20,450		0.27
Gain on remeasurement of CartiHeal Investment ^(c)		_		_		_		_		(23,709)		(0.31)
Restructuring and succession charges ^(d)		_		2,847		_		2,847		2,847		0.04
Other items ^(f)		_		3,254		2,542		5,796		5,796		0.08
Tax effect of adjusting items ^(g)		_		_		_		_		(12,173)		(0.16)
Non-GAAP measure	\$	299,918	\$	244,968	\$	17,166	\$	37,784	\$	17,209	\$	0.22
Non-GAAP margin		76.0 %		<u> </u>	_	<u> </u>	_	9.6 %	-	<u> </u>	_	
•	No	n-GAAP Gross Margin		Non-GAAP SG&A	N	on-GAAP R&D	_	Non-GAAP Operating Income		Non-GAAP Net Income		Adjusted EPS
Nine Months Ended October 2, 2021		Gross Profit		SG&A		R&D		Operating Income		Net Income		EPS(h)
Reported GAAP measure	\$	214,938	\$	187,791	\$	11,936		\$ 15,211	\$	11,479	\$	(0.15)
Reported GAAP margin		71.5 %						5.1 %				
Depreciation and amortization(a)		17,491		5,655		39		23,185		23,185		0.40
Acquisition and related costs ^(b)		2,106		11,938		_		14,044		14,044		0.24
Restructuring and succession charges ^(d)		_		2,142		_		2,142		2,142		0.04
Impairments related to variable interest entity(e	:)	_		5,674		_		5,674		7,043		0.03
Other items ^(f)		_		2,816		_		2,816		2,816		0.05
Tax effect of adjusting items ^(g)		_		_		_		_		(11,240)		(0.18)
Non-GAAP measure	\$	234,535	\$	159,566	\$	11,897	;	\$ 63,072	\$	49,469	\$	0.43
Non-GAAP margin		78.1 %	_				-	21.0 %				
	N	on-GAAP Gross	=	Non-GAAP	-	Non-GAAP R&D	= =	Non-GAAP	=	Non-GAAP Net	_	Adjusted EPS

⁽a) Includes for the three months ended October 1, 2022 and October 2, 2021, respectively, depreciation and amortization of \$11,331 and \$6,637 in cost of sales and \$7,449 and \$1,885 in operating expenses presented in the consolidated statements of operations and comprehensive income; and for the nine months ended October 1, 2022 and October 2, 2021, respectively, depreciation and amortization of \$30,233 and \$17,491 in cost of sales and \$13,410 and \$5,694 in operating expenses presented in the consolidated statements of operations and comprehensive income.

Operating Income

Income

SG&A

Margin

- (b) Consists of acquisition related items such as integration costs, amortization of inventory step-up and changes in fair value of contingent consideration.
- (c) Represents the gain on remeasurement of the Company's equity method investment in CartiHeal based upon the fair value of consideration transferred for the CartiHeal acquisition.
- (d) Consists of restructuring plans to reduce headcount, reorganize management structure and consolidate certain facilities, as well as executive leadership transition costs.
- (e) Represents loss on impairment of Harbor's long-lived assets and the Company's investment in Harbor.
- (f) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions; public company preparation costs, which primarily includes accounting and legal fees; and MOTYS Costs.
- (g) Calculated by applying a normalized statutory rate of 24.83% and 22.83%, respectively, to the adjustments to Non-GAAP Net Income for the three and nine months ended October 1, 2022 and October 2, 2021. The tax effect on adjustments to EPS is normalized to exclude the effect of the non-controlling ownership interest.
- (h) Adjustments are pro-rated to exclude the weighted average non-controlling interest ownership of 20.4% and 27.8%, respectively, for the three and nine months ended October 1, 2022 and October 2, 2021.

Year Ended December 31, 2021	EPS(g)
Reported GAAP measure	\$ (0.15)
Depreciation and amortization ^(a)	0.59
Acquisition and related costs ^(b)	0.37
Restructuring and succession charges ^(c)	0.06
Impairments related to variable interest entity ^(d)	0.02
Other items ^(e)	0.12
Tax effect of adjusting items ^(f)	(0.26)
Non-GAAP measure	\$ 0.75

- (a) Includes for the year ended December 31, 2021, depreciation and amortization of \$26,471 in cost of sales and \$8,363 in operating expenses, with the balance in research and development, presented in the consolidated statements of operations and comprehensive income.
- (b) Consists of acquisition related items such as integration costs, amortization of inventory step-up, and changes in fair value of contingent consideration.
- (c) Consists of restructuring plans to reduce headcount, reorganize management structure and consolidate certain facilities, as well as executive leadership transition costs.
- (d) Represents loss on impairment of Harbor's long-lived assets and the Company's investment in Harbor.
- (e) Other items primarily consists of charges associated with strategic transactions, such as potential acquisitions, and debt retirement and modification costs.
- (f) Calculated by applying a normalized statutory rate of 22.8% to the adjustments to Non-GAAP Net Income. The tax effect on adjustments to EPS is normalized to exclude the effect of the non-controlling ownership interest.
- (g) Adjustments are pro-rated to exclude the weighted average non-controlling interest ownership of 23.5% for the year ended December 31, 2021.

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