UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 Date of Report (Date of earliest event reported): May 7, 2024

Bioventus Inc.

(Exact name of registrant as specified in charter)

Delaware (State or other jurisdiction of incorporation) 001-37844 (Commission File Number) 81-0980861

(IRS Employer Identification Number)

4721 Emperor Boulevard, Suite 100 Durham, North Carolina 27703 (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code: (919) 474-6700 N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---|----------------------|--|
| Class A common Stock, \$0.001 par value per share | BVS | The Nasdaq Global Select Market |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (\$230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (\$240.12b-2 of this chapter). Emerging growth company \boxtimes

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On May 7, 2024, Bioventus Inc. (the "Company") issued a press release announcing its financial results for the three months ended March 30, 2024. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information contained in this Item 2.02, including Exhibit 99.1 hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing made by the Company under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filings, unless expressly incorporated by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

| Exhibit No. | Description |
|-------------|--|
| 99.1 | Press Release Dated May 7, 2024. |
| 104 | Cover Page Interactive Data File (embedded within the Inline XBRL document). |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BIOVENTUS INC.

Date: May 7, 2024

By: /s/ Anthony D'Adamio

Anthony D'Adamio Senior Vice President and General Counsel

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Bioventus Reports First Quarter Financial Results

- Raises Full-Year 2024 Financial Guidance Reflecting Enhanced Revenue Growth and Strong Execution of Strategic Priorities
- Accelerated First Quarter Revenue Growth by 8.7%, Organic Growth* by 15.3%
- Gross Margin Expanded 620 bps and Adjusted Gross Margin* 190 bps

DURHAM, NC – May 7, 2024 – Bioventus Inc. (Nasdaq: BVS) ("Bioventus" or the "Company"), a global leader in innovations for active healing, today reported financial results for the three months ended March 30, 2024.

"We are pleased with the strong start to the year driven by double-digit revenue growth in both Pain Treatments and Surgical Solutions leading to a substantial increase in our profitability," said Rob Claypoole, Bioventus' President and Chief Executive Officer. "As we look ahead, we remain laser focused on executing on our priorities to accelerate revenue growth, enhance profitability and reduce our leverage. The increase in our financial guidance signals the confidence we have in our ability to build on our momentum throughout 2024 and create further value for our stakeholders."

First Quarter 2024 Financial Results:

For the first quarter, worldwide revenue totaled \$129.5 million, an increase of 8.7% compared to the prior-year period. On an organic* basis, revenue increased 15.3%, driven by growth in Pain Treatments and Surgical Solutions.

The Company also reported a first quarter net loss from continuing operations of \$6.0 million, compared to a net loss from continuing operations of \$100.0 million in the prior-year period. Adjusted EBITDA* from continuing operations totaled \$22.6 million, advancing 33.5%, compared to the prior year total of \$17.0 million due to strong revenue growth and increased gross margin.

Loss per share of Class A common stock from continuing operations was \$0.07 in the first quarter, compared to a loss of \$1.28 in the prioryear period. Non-GAAP earnings per share of Class A common stock from continuing operations* was \$0.07 in the first quarter, compared to a loss of \$0.26 in the prior-year period.

Revenue By Business

The following table represents net sales by geographic region, and by business, for the three months ended March 30, 2024 and April 1, 2023:

| | | Three Mo | nths | Ended | Change as Re | Constant Currency* Change | |
|---------------------------------------|----|----------------|------------|---------------|--------------|------------------------------|----------|
| (in thousands, except for percentage) | Ma | March 30, 2024 | | April 1, 2023 | \$ | % | % |
| U.S. | | | | | | | |
| Pain Treatments | \$ | 50,637 | \$ | 40,995 | \$ 9,642 | 23.5 % | 23.5 % |
| Restorative Therapies ^(a) | | 25,304 | | 30,776 | (5,472) | (17.8 %) | (17.8 %) |
| Surgical Solutions ^(a) | | 38,340 | | 32,207 | 6,133 | 19.0 % | 19.0 % |
| Total U.S. net sales | | 114,281 | | 103,978 | 10,303 | 9.9 % | 9.9 % |
| International | | | | | | | |
| Pain Treatments | | 6,052 | | 5,331 | 721 | 13.5 % | 12.5 % |
| Restorative Therapies ^(a) | | 5,170 | | 5,549 | (379) | (6.8 %) | (7.1 %) |
| Surgical Solutions ^(a) | | 3,954 | | 4,201 | (247) | (5.9 %) | (6.0 %) |
| Total International net sales | | 15,176 | . <u> </u> | 15,081 | 95 | 0.6 % | 0.2 % |
| Total net sales | \$ | 129,457 | \$ | 119,059 | \$ 10,398 | 8.7 % | 7.3 % |

(a) Sales from the SonicOne product were reclassified from Restorative Therapies to Surgical Solutions on a prospective and retrospective basis during 2024 as its abilities to remove devitalized or necrotic tissue and fiber deposits more closely aligns with Surgical Solutions' soft tissue management. SonicOne revenue reclassified for the three months ended April 1, 2023 totaled \$1,712 and \$65 for the U.S. and International reporting segments, respectively.

Recent Business Highlights

Bioventus continues to advance its strategic priorities with key achievements, which recently included the following:

- Revenue growth in Pain Treatments and Surgical Solutions and increased gross margin resulting in a 33.5% increase in Adjusted EBITDA*.
- Continued to enhance liquidity position through increased Adjusted EBITDA*.
- Amended its Credit and Guaranty Agreement in January 2024 with enhanced terms to provide additional covenant flexibility expected through the third quarter of 2025.
- Obtained EU MDR Certification for its Exogen Bone Stimulation System in April 2024.

2024 Financial Guidance:

Based on strong execution and significant momentum across the business, Bioventus is raising financial guidance for full-year 2024. The Company now expects:

- Net sales of \$535 million to \$550 million—An increase of \$15 million from previous guidance
- Adjusted EBITDA* of \$94 million to \$99 million—An increase of \$5 million from previous guidance
- Non-GAAP EPS* of \$0.25 to \$0.33—An increase of \$0.13 from previous guidance

The Company does not provide U.S. GAAP financial measures, other than net sales, on a forward-looking basis, because the Company is unable to predict with reasonable certainty the impact and timing of acquisition related expenses, accounting fair-value adjustments, and certain other reconciling items without unreasonable efforts. These items are uncertain, depend on various factors, and could be material to the Company's results computed in accordance with U.S. GAAP.

About Bioventus

Bioventus delivers clinically proven, cost-effective products that help people heal quickly and safely. Its mission is to make a difference by helping patients resume and enjoy active lives. The Innovations for Active Healing from Bioventus include offerings for Pain Treatments, Restorative Therapies and Surgical Solutions. Built on a commitment to high quality standards, evidence-based medicine and strong ethical behavior, Bioventus is a trusted partner for physicians worldwide. For more information, visit www.bioventus.com and follow the Company on LinkedIn and Twitter. Bioventus and the Bioventus logo are registered trademarks of Bioventus LLC.

First Quarter 2024 Earnings Conference Call:

Management will host a conference call to discuss the Company's financial results and provide a business update, with a question and answer session, at 8:30 a.m. Eastern Time on May 7, 2024. Those who would like to participate may dial 1-833-636-0497 (domestic and international) and refer to Bioventus Inc.

A live webcast of the call and any accompanying materials will also be provided on the investor relations section of the Company's website at https://ir.bioventus.com/.

The webcast will be archived on the Company's website at https://ir.bioventus.com/ and available for replay until May 6, 2025.

Legal Notice Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements contained in this press release that do not relate to matters of historical fact should be considered forward-looking statements, including, without limitation, statements concerning our future financial results and liquidity; the impact of our recent amendment to our Credit and Guaranty Agreement on our financial condition, operations, and liquidity; our business strategy, position and operations; and expected sales trends, opportunities, market position and growth. In some cases, you can identify forward-looking statements by terminology such as "aim," "anticipate," "assume," "believe," "contemplate," "could," "due," "estimate," "expect," "goal," "intend," "may," "objective," "plan," "predict," "potential," "positioned," "seek," "should," "target," "will," "would" and other similar expressions that are predictions of or indicate future events and future trends, or the negative of these terms or other comparable terminology, although not all forward-looking statements contain these words.

Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Factors that could cause our actual results to differ materially from those contemplated in this press release include, but are not limited to the risk that if we are unable to meet our current operating projections or secure other sources of liquidity, substantial doubt about our ability to continue as a going concern may arise; the risk that we might not meet certain of our debt covenants under our Credit and Guaranty Agreement and might be required to repay our indebtedness; risks associated with the disposition of our Wound Business and expected impacts on our business; restrictions on operations and other costs associated with our indebtedness; our ability to complete acquisitions or successfully integrate new businesses, products or technologies in a cost-effective and non-disruptive manner; we maintain cash at financial institutions, often in balance that exceed federally insured limits; we are subject to securities class action litigation and may be subject to similar or other litigation in the future, which will require significant management time and attention, result in significant legal expenses and may result in unfavorable outcomes; our ability to maintain our competitive position depends on our ability to attract, retain and motivate our senior management team and highly gualified personnel; we are highly dependent on a limited number of products; our long-term growth depends on our ability to develop, acquire and commercialize new products, line extensions or expanded indications; we may be unable to successfully commercialize newly developed or acquired products or therapies in the United States; demand for our existing portfolio of products and any new products, line extensions or expanded indications depends on the continued and future acceptance of our products by physicians, patients, third-party payers and others in the medical community; the proposed down classification of non-invasive bone growth stimulators, including our Exogen system, by the U.S. Food and Drug Administration (FDA) could increase future competition for bone growth stimulators and otherwise adversely affect the Company's sales of Exogen; failure to achieve and maintain adequate levels of coverage and/or reimbursement for our products or future products, the procedures using our products, such as our hyaluronic acid (HA) viscosupplements, or future products we may seek to commercialize; pricing pressure and other competitive factors; governments outside the United States might not provide coverage or reimbursement of our products; we compete and may compete in the future against other companies, some of which have longer operating histories, more established products or greater resources than we do; if our HA products are reclassified from medical devices to drugs in the United States by the FDA, it could negatively impact our ability to market these products and may require that we conduct costly additional clinical studies to support current or future indications for use of those products; our failure to properly manage our anticipated growth and strengthen our brands; risks related to product liability claims; fluctuations in demand for our products; issues relating to the supply of our products, potential supply chain disruptions, and the increased cost of parts and components used to manufacture our products due to inflation; our reliance on a limited number of third-party manufacturers to manufacture certain of our products; if our facilities are damaged or become inoperable, we will be unable to continue to research, develop and manufacture certain of our products; economic, political, regulatory and other risks related to international sales, manufacturing and operations; failure to maintain contractual relationships; security breaches, unauthorized access to or disclosure of information, cyberattacks, or other incidents or the perception that confidential information in our or our vendors' or service providers' possession or control is not secure; failure of key information technology and communications systems, process or sites; risks related to our debt and future capital needs; the risk that new material weaknesses could adversely affect our ability to report our results of operations and financial condition accurately and in timely manner; failure to comply with extensive governmental regulation relevant to us and our products; we may be subject to enforcement action if we engage in improper claims submission practices and resulting audits or denials of our claims by government agencies could reduce our net sales or profits; the FDA regulatory process is expensive, time-consuming and uncertain, and the failure to obtain and maintain required regulatory clearances and approvals could prevent us from commercializing our products; if clinical studies of our future product candidates do not produce results necessary to support regulatory clearance or approval in the United States or elsewhere, we will be unable to expand the indications for or commercialize these products; legislative or regulatory reforms; our business may continue to experience adverse impacts as a result of the COVID-19 pandemic or similar epidemics; risks related to intellectual property matters; and the other risks identified in our Annual Report on Form 10-K for the year ended December 31, 2023, as such factors may be updated from time to time in Bioventus' other filings with the SEC which are accessible on the SEC's website at www.sec.gov and the Investor Relations page of Bioventus' website at https://ir.bioventus.com. Except to the extent required by law, the Company undertakes no obligation to update or review any estimate, projection, or forward-looking statement. Actual results may differ materially from those set forth in the forward-looking statements.

BIOVENTUS INC.

Consolidated balance sheets As of March 30, 2024 and December 31, 2023 (Amounts in thousands, except share amounts) (unaudited)

| (| pr shale amounts) (unautited) | March 20, 2024 | December 21, 2022 |
|---|-------------------------------|----------------|-------------------|
| Assets | | March 30, 2024 | December 31, 2023 |
| Current assets: | | | |
| Cash and cash equivalents | | \$ 25,173 | \$ 36,964 |
| Accounts receivable, net | | 125,541 | 122,789 |
| Inventory | | 97,005 | 91,333 |
| Prepaid and other current assets | | 18,184 | 16,913 |
| Total current assets | | 265,903 | 267,999 |
| Property and equipment, net | | 34,532 | 36,605 |
| Goodwill | | 7,462 | 7,462 |
| Intangible assets, net | | 470,668 | 482,350 |
| Operating lease assets | | 12,462 | 13,353 |
| Investment and other assets | | 3,211 | 3,141 |
| Total assets | | \$ 794,238 | \$ 810,910 |
| Liabilities and Stockholders' Equity | | | |
| Current liabilities: | | | |
| Accounts payable | : | \$ 19,099 | \$ 23,038 |
| Accrued liabilities | | 113,605 | 119,795 |
| Current portion of long-term debt | | 35,811 | 27,848 |
| Other current liabilities | | 4,806 | 4,816 |
| Total current liabilities | | 173,321 | 175,497 |
| Long-term debt, less current portion | | 355,430 | 366,998 |
| Deferred income taxes | | 1,294 | 1,213 |
| Contingent consideration | | 18,445 | 18,150 |
| Other long-term liabilities | | 28,316 | 27,934 |
| Total liabilities | - | 576,806 | 589,792 |
| Stockholders' Equity: | | | |
| Preferred stock, \$0.001 par value, 10,000,000 shares authorized, 0 shares is | sued | | |
| Class A common stock, \$0.001 par value, 250,000,000 shares authorized as 2023, 63,672,170 and 63,267,436 shares issued and outstanding as of March | | | |
| respectively | | 64 | 63 |
| Class B common stock, \$0.001 par value, 50,000,000 shares authorized, 15, outstanding as of March 30, 2024 and December 31, 2023 | 786,737 shares issued and | 16 | 16 |
| Additional paid-in capital | | 496,977 | 494,254 |
| Accumulated deficit | | (326,106) | (321,536) |
| Accumulated other comprehensive income | | 325 | 794 |
| Total stockholders' equity attributable to Bioventus Inc. | | 171,276 | 173,591 |
| Noncontrolling interest | | 46,156 | 47,527 |
| Total stockholders' equity | | 217,432 | 221,118 |
| Total liabilities and stockholders' equity | | \$ 794,238 | \$ 810,910 |

BIOVENTUS INC.

Consolidated statements of operations and comprehensive loss (Amounts in thousands, except share and per share data, unaudited)

| | | Three Months Ended | | | | |
|--|----|--------------------|----|---------------|--|--|
| | Ма | rch 30, 2024 | | April 1, 2023 | | |
| Net sales | \$ | 129,457 | \$ | 119,059 | | |
| Cost of sales (including depreciation and amortization of \$10,025 and \$14,339, respectively) | | 41,077 | | 45,140 | | |
| Gross profit | | 88,380 | | 73,919 | | |
| Selling, general and administrative expense | | 78,406 | | 80,858 | | |
| Research and development expense | | 2,597 | | 3,771 | | |
| Restructuring costs | | — | | 317 | | |
| Change in fair value of contingent consideration | | 295 | | 287 | | |
| Depreciation and amortization | | 1,755 | | 2,129 | | |
| Impairments of assets | | — | | 78,615 | | |
| Operating income (loss) | | 5,327 | | (92,058) | | |
| Interest expense, net | | 10,339 | | 9,694 | | |
| Other expense (income) | | 63 | | (1,588) | | |
| Other expense | | 10,402 | | 8,106 | | |
| Loss before income taxes | | (5,075) | | (100,164) | | |
| Income tax expense (benefit), net | | 907 | | (146) | | |
| Net loss from continuing operations | | (5,982) | | (100,018) | | |
| Loss from discontinued operations, net of tax | | _ | | (74,429) | | |
| Net loss | | (5,982) | | (174,447) | | |
| Loss attributable to noncontrolling interest - continuing operations | | 1,412 | | 20,360 | | |
| Loss attributable to noncontrolling interest - discontinued operations | | _ | | 14,937 | | |
| Net loss attributable to Bioventus Inc. | \$ | (4,570) | \$ | (139,150) | | |
| Loss per share of Class A common stock from continuing operations, basic and diluted: | \$ | (0.07) | \$ | (1.28) | | |
| Loss per share of Class A common stock from discontinued operations, basic and diluted: | | _ | | (0.96) | | |
| Loss per share of Class A common stock, basic and diluted | \$ | (0.07) | \$ | (2.24) | | |
| Weighted-average shares of Class A common stock outstanding: | | | | | | |
| Basic and diluted | | 63,380,187 | | 62,124,752 | | |
| | | | | | | |

BIOVENTUS INC. Consolidated condensed statements of cash flows (Amounts in thousands, unaudited)

| | Three Months Ended | | | | |
|---|--------------------|--------------|---------------|-----------|--|
| | Mar | rch 30, 2024 | April 1, 2023 | | |
| Operating activities: | | | | | |
| Net loss | \$ | (5,982) | \$ | (174,447) | |
| Less: Loss from discontinued operations, net of tax | | — | | (74,429) | |
| Loss from continuing operations | | (5,982) | | (100,018) | |
| Adjustments to reconcile net loss to net cash from operating activities: | | | | | |
| Depreciation and amortization | | 11,785 | | 16,473 | |
| Equity-based compensation | | 2,591 | | 1,846 | |
| Change in fair value of contingent consideration | | 295 | | 287 | |
| Impairment of assets | | | | 78,615 | |
| Deferred income taxes | | 81 | | (2,664) | |
| Unrealized loss on foreign currency | | 377 | | 747 | |
| Other, net | | (395) | | 1,303 | |
| Changes in working capital | | (14,757) | | 8,070 | |
| Net cash from operating activities - continuing operations | | (6,005) | | 4,659 | |
| Net cash from operating activities - discontinued operations | | _ | | (2,169) | |
| Net cash from operating activities | | (6,005) | | 2,490 | |
| Investing activities: | | | | | |
| Purchase of property and equipment | | (291) | | (3,560) | |
| Investments and acquisition of distribution rights | | (709) | | _ | |
| Net cash from investing activities - continuing operations | | (1,000) | | (3,560) | |
| Net cash from investing activities - discontinued operations | | _ | | (11,506) | |
| Net cash from investing activities | | (1,000) | | (15,066) | |
| Financing activities: | | | | | |
| Proceeds from issuance of Class A common stock | | 177 | | 84 | |
| Borrowing on revolver | | _ | | 49,000 | |
| Payment on revolver | | _ | | (20,000) | |
| Debt refinancing costs | | (1,180) | | (1,668) | |
| Payments on long-term debt | | (3,056) | | _ | |
| Other, net | | (183) | | (36) | |
| Net cash from financing activities | | (4,242) | | 27,380 | |
| Effect of exchange rate changes on cash | | (544) | | 461 | |
| Net change in cash, cash equivalents and restricted cash | | (11,791) | | 15,265 | |
| Cash, cash equivalents and restricted cash at the beginning of the period | | 36,964 | | 31,837 | |
| Cash, cash equivalents and restricted cash at the end of the period | \$ | 25,173 | \$ | 47,102 | |

Use of Non-GAAP Financial Measures

Organic Revenue Growth

The Company defines the term "organic revenue" as revenue in the stated period excluding the impact from business acquisitions and divestitures. The Company uses the related term "organic revenue growth" or "organic growth" to refer to the financial performance metric of comparing the stated period's organic revenue with the comparable reported revenue of the corresponding period in the prior year. The Company believes that these non-GAAP financial measures, when taken together with GAAP financial measures, allow the Company and its investors to better measure the Company's performance and evaluate long-term performance trends. Organic revenue growth also facilitates easier comparisons of the Company's performance with prior and future periods and relative comparisons to its peers. The Company excludes the effect of acquisitions and divestitures because these activities can have a significant impact on the Company's reported results, which the Company believes makes comparisons of long-term performance trends difficult for management and investors.

Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expenses, Non-GAAP R&D, Non-GAAP Operating Margin, Non-GAAP Net Income, and Non-GAAP Earnings per share of Class A Common Stock

We present Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP (or Adjusted) Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expenses, Non-GAAP R&D, Non-GAAP Operating Margin, Non-GAAP Net Income, and Non-GAAP Earnings per share of Class A common stock, all non-GAAP financial measures, to supplement our GAAP financial reporting, because we believe these measures are useful indicators of our operating performance.

We define Adjusted EBITDA as net loss from continuing operations before depreciation and amortization, provision of income taxes and interest expense, net, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include acquisition and related costs, certain shareholder litigation costs, impairment of assets, restructuring and succession charges, equity compensation expense, financial restructuring costs and other items. See the table below for a reconciliation of net loss from continuing operations to Adjusted EBITDA. Our management uses Adjusted EBITDA principally as a measure of our operating performance and believes that Adjusted EBITDA is useful to our investors because it is frequently used by securities analysts, investors and other interested parties in their evaluation of the operating performance of companies in industries similar to ours. Our management also uses Adjusted EBITDA for planning purposes, including the preparation of our annual operating budget and financial projections.

Our management uses Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin and Non-GAAP Net Income principally as measures of our operating performance and believes that these non-GAAP financial measures are useful to better understand the long term performance of our core business and to facilitate comparison of our results to those of peer companies. Our management also uses these non-GAAP financial measures for planning purposes, including the preparation of our annual operating budget and financial projections.

We define Non-GAAP Gross Profit as gross profit, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization included in the cost of goods sold and acquisition and related costs in the cost of goods sold. We define Non-GAAP Gross Margin as Non-GAAP Gross Profit divided by net sales. See the table below for a reconciliation of gross profit and gross margin to Non-GAAP Gross Profit and Non-GAAP Gross Margin.

We define Non-GAAP Operating Income as operating income, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, certain shareholder litigation costs, impairment of assets, restructuring and succession charges, financial restructuring costs and other items. Non-GAAP Operating Margin is defined as Non-GAAP Operating Income divided by net sales. See the table below for a reconciliation of operating income (loss) and operating margin to Non-GAAP Operating Income and Non-GAAP Operating Margin.

We define Non-GAAP Operating Expenses as operating expenses, adjusted to exclude certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, certain shareholder litigation costs, impairment of assets, restructuring and succession charges, financial restructuring costs and other items. See the table below for a reconciliation of operating expenses to Non-GAAP Operating Expenses.

We define Non-GAAP R&D as research and development, adjusted to exclude certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, and other items. See the table below for a reconciliation of operating expenses to Non-GAAP R&D.

We define Non-GAAP Net Income from continuing operations as Net Income from continuing operations, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, certain shareholder litigation costs, restructuring and succession charges, impairment of assets, financial restructuring costs, other items and the tax effect of adjusting items. See the table below for a reconciliation of Net loss from continuing operations to Non-GAAP Net Income from continuing operations.

We define Non-GAAP Earnings per Class A share as Earnings per Class A share, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, certain shareholder litigation costs, restructuring and succession charges, impairment of assets, financial restructuring costs, other items and the tax effect of adjusting items divided by weighted average number of shares of Class A common stock outstanding during the period. See the table below for a reconciliation of loss per Class A share to Non-GAAP Earnings per Class A share.

In the first quarter of 2024, we included certain shareholder litigation costs as a new item within our calculation of certain Non-GAAP financial measures as set forth above since it was the first period in which costs related to this type of litigation were material to our business. Costs related to this shareholder litigation are unrelated to our ongoing operations and were nominal in prior periods.

Net Sales, International Net Sales Growth and Constant Currency Basis

Net Sales, International Net Sales Growth and Constant Currency Basis are non-GAAP measures, which are calculated by translating current and prior year results at the same foreign currency exchange rate. Constant currency can be presented for numerous GAAP measures, but is most commonly used by management to facilitate the comparison sales in foreign currencies to prior periods and analyze net sales performance without the impact of changes in foreign currency exchange rates.

Prior Period Recast for Discontinued Operations

On February 27, 2023, the Company ceased to control CartiHeal for accounting purposes, and therefore, deconsolidated CartiHeal effective February 27, 2023. CartiHeal was part of the Company's International reporting segment. The Company treated the deconsolidation of CartiHeal as a discontinued operation. Refer to Note 14. Discontinued operations in the Company's Form 10-Q for the period ended March 30, 2024, filed on May 7, 2024, for further details regarding the deconsolidation of CartiHeal.

Limitations of the Usefulness of Non-GAAP Measures

Non-GAAP financial measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for, or as superior to, the financial information prepared and presented in accordance with GAAP. These measures might exclude certain normal recurring expenses. Therefore, these measures may not provide a complete understanding of the Company's performance and should be reviewed in conjunction with the GAAP financial measures. Additionally, other companies might define their non-GAAP financial measures differently than we do. Investors are encouraged to review the reconciliation of the non-GAAP measures provided in this press release, including in the tables below, to their most directly comparable GAAP measures. Additionally, the Company does not provide U.S. GAAP financial measures on a forward-looking basis because the Company is unable to predict with reasonable certainty the impact and timing of acquisitions related expenses, accounting fair-value adjustments and certain other reconciling items without unreasonable efforts. These items are uncertain, depend on various factors, and could be material to the Company's results computed in accordance with U.S. GAAP.

Reconciliation of Net (Loss) Income from Continuing Operations to Adjusted EBITDA (unaudited)

| | | Three Mo | nths Er | nded | Twelv | e Months Ended |
|---|----------------|----------|---------|---------------|-------|----------------|
| (\$, thousands) | March 30, 2024 | | | April 1, 2023 | Dec | ember 31, 2023 |
| Net loss from continuing operations | \$ | (5,982) | \$ | (100,018) | \$ | (121,196) |
| Interest expense, net | | 10,339 | | 9,694 | | 40,676 |
| Income tax expense (benefit), net | | 907 | | (146) | | 85 |
| Depreciation and amortization ^(a) | | 11,785 | | 16,473 | | 57,365 |
| Acquisition and related costs ^(b) | | 211 | | 1,175 | | 5,694 |
| Shareholder litigation costs ^(c) | | 1,168 | | _ | | — |
| Restructuring and succession charges ^(d) | | 53 | | 317 | | 2,331 |
| Equity compensation ^(e) | | 2,591 | | 1,846 | | 2,722 |
| Financial restructuring costs ^(f) | | 352 | | 5,330 | | 7,291 |
| Impairment of assets ^(g) | | _ | | 78,615 | | 78,615 |
| Loss on disposal of a business ^(h) | | — | | _ | | 1,539 |
| Other items ⁽ⁱ⁾ | | 1,199 | | 3,665 | | 13,740 |
| Adjusted EBITDA | \$ | 22,623 | \$ | 16,951 | \$ | 88,862 |

(a) Includes for the three months ended March 30, 2024 and April 1, 2023, respectively, depreciation and amortization of \$10,025 and \$14,339 in cost of sales and \$1,760 and \$2,134 in operating expenses presented in the consolidated statements of operations and comprehensive loss.

The year ended December 31, 2023 includes depreciation and amortization of \$48,503 in cost of sales and \$8,862 in operating expenses.

- (b) Includes acquisition and integration costs related to completed acquisitions, amortization of inventory step-up associated with acquired entities, loss on disposal of fixed assets related to acquired businesses and changes in fair value of contingent consideration.
- (c) Costs incurred as a result of certain shareholder litigation unrelated to our ongoing operations.
- (d) Costs incurred were the result of adopting restructuring plans to reduce headcount, reorganize management structure, and consolidate certain facilities.
- (e) Includes compensation expense resulting from awards granted under our equity-based compensation plans.
 The year ended December 31, 2023 includes the reversal of equity compensation expenses totaling \$3,803 related to the transition of our executive leadership.
- (f) Financial restructuring costs include advisory fees and debt amendment related costs.
- (g) Represents a non-cash impairment charge for intangible assets attributable to our Wound Business due to our decision to divest the business.
- (h) Represents the loss on disposal of the Wound Business.
- (i) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions or divestitures and a transformative project to redesign systems and information processing.

Reconciliation of Other Reported GAAP Measures to Non-GAAP Measures

| Three Months Ended March 30, 2024 | G | ross Profit | Operating Expenses ^(a) | | R&D | | Operating Income | Net Loss Continuing Operations | EPS from Continuing Operations ⁽⁾⁾ |
|---|-----|-----------------------|--------------------------------------|----|------------|---|------------------------------|--|---|
| Reported GAAP measure | \$ | 88,380 | \$. 80,456 | \$ | 2,597 | 5 | | \$ (5,982) | \$ • |
| Reported GAAP margin | | 68.3 % | | | , | | 4.1 % | | , , |
| Depreciation and amortization ^(b) | | 10,025 | 1,755 | | 5 | | 11,785 | 11,785 | 0.15 |
| Acquisition and related costs ^(c) | | _ | 211 | | _ | | 211 | 211 | _ |
| Shareholder litigation costs ^(d) | | _ | 1,168 | | _ | | 1,168 | 1,168 | 0.01 |
| Restructuring and succession charges ^(e) | | _ | 53 | | _ | | 53 | 53 | _ |
| Financial restructuring costs ^(g) | | _ | 352 | | _ | | 352 | 352 | 0.01 |
| Other items ^(h) | | _ | 1,113 | | 86 | | 1,199 | 1,199 | 0.02 |
| Tax effect of adjusting items ⁽ⁱ⁾ | | _ | _ | | _ | | _ | (3,706) | (0.05) |
| Non-GAAP measure | \$ | 98,405 | \$ 75,804 | \$ | 2,506 | | \$ 20,095 | \$ 5,080 | \$ 0.07 |
| Non-GAAP margin | | 76.0 % | | | | | 15.5 % | | |
| | Non | -GAAP Gross Margin | Non-GAAP Operating Expenses | No | n-GAAP R&D | | Non-GAAP Operating Income | Non-GAAP Net Income Continuing Operations | Adjusted EPS Continuing Operations |

| Three Months Ended April 1, 2023 | Gr | oss Profit | Operating Expenses ^(a) | | R&D | | Operating Loss | Net Loss Continuing Operations | EPS from Continuing Operations ⁽⁾⁾ |
|---|------|----------------------|--------------------------------------|-----|------------|----|------------------------------|--|---|
| Reported GAAP measure | \$ | 73,919 | \$ 162,206 | \$ | 3,771 | \$ | 6 (92,058) | \$ (100,018) | \$ 6 (1.28) |
| Reported GAAP margin | | 62.1 % | | | | | (77.3 %) | | |
| Depreciation and amortization ^(b) | | 14,339 | 2,129 | | 5 | | 16,473 | 16,473 | 0.21 |
| Acquisition and related costs ^(c) | | — | 1,175 | | — | | 1,175 | 1,175 | 0.02 |
| Restructuring and succession charges ^(e) | | — | 317 | | — | | 317 | 317 | — |
| Impairment of assets ^(f) | | — | 78,615 | | — | | 78,615 | 78,615 | 1.01 |
| Financial restructuring costs ^(g) | | _ | 5,330 | | _ | | 5,330 | 5,330 | 0.07 |
| Other items ^(h) | | — | 2,785 | | 880 | | 3,665 | 3,665 | 0.05 |
| Tax effect of adjusting items ⁽ⁱ⁾ | | _ | _ | | _ | | _ | (22,044) | (0.34) |
| Non-GAAP measure | \$ | 88,258 | \$ 71,855 | \$ | 2,886 | \$ | 5 13,517 | \$ (16,487) | \$ 6 (0.26) |
| Non-GAAP margin | | 74.1 % | | | | _ | 11.4 % | | |
| | Non- | GAAP Gross Margin | Non-GAAP Operating Expenses | Noi | n-GAAP R&D | | Non-GAAP Operating Income | Non-GAAP Net oss Continuing Operations | Adjusted EPS Continuing Operations |

___ .

- (a) The "Reported GAAP Measure" under the "Operating Expenses" column is a sum of all GAAP operating expense line items, excluding research and development.
- (b) Includes for the three months ended March 30, 2024 and April 1, 2023, respectively, depreciation and amortization of \$10,025 and \$14,339 in cost of sales and \$1,760 and \$2,134 in operating expenses presented in the consolidated statements of operations and comprehensive loss.
- (c) Includes acquisition and integration costs related to completed acquisitions, amortization of inventory step-up associated with acquired entities, loss on disposal of fixed assets related to acquired businesses, and changes in fair value of contingent consideration.
- (d) Costs incurred as a result of certain shareholder litigation unrelated to our ongoing operations.
- (e) Costs incurred were the result of adopting restructuring plans to reduce headcount, reorganize management structure, and consolidate certain facilities.
- (f) Represents a non-cash impairment charge for intangible assets attributable to our Wound Business due to our decision to divest the business.
- (g) Financial restructuring costs include advisory fees and debt amendment related costs.
- (h) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions or divestitures and a transformative project to redesign systems and information processing.

- (i) Calculated by applying a rate of 25.1% to those adjustments for the three months ended March 30, 2024. Includes \$15.3 million calculated by applying calculated by applying a rate of 25.1% to those adjustments for the three months ended April 1, 2023.
- (j) Adjustments are pro-rated to exclude the weighted average non-controlling interest ownership of 19.9% and 20.2%, respectively, for the three and three months ended March 30, 2024 and April 1, 2023.

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