

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 8-K

CURRENT REPORT

**Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): August 11, 2022

Bioventus Inc.

(Exact name of registrant as specified in charter)

Delaware
(State or other jurisdiction
of incorporation)

001-37844
(Commission
File Number)

81-0980861
(IRS Employer
Identification Number)

**4721 Emperor Boulevard, Suite 100
Durham, North Carolina 27703**
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (919) 474-6700
N/A

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Class A common Stock, \$0.001 par value per share	BVS	The Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On August 11, 2022, Bioventus Inc. (the Company) issued a press release announcing its financial results for the three and six months ended July 2, 2022. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information contained in this Item 2.02, including Exhibit 99.1 hereto, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the Exchange Act), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing made by the Company under the Securities Act of 1933, as amended (the Securities Act), or the Exchange Act, regardless of any general incorporation language in such filings, unless expressly incorporated by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibit relating to Items 2.02 shall be deemed to be furnished, and not filed:

<u>Exhibit No.</u>	<u>Description</u>
99.1	Press Release Dated August 11, 2022
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BIOVENTUS INC.

Date: August 11, 2022

By: /s/ Anthony D’Adamio

Anthony D’Adamio
Senior Vice President and General Counsel



Bioventus Reports Second Quarter Results; Updates Full-Year 2022 Financial Guidance

DURHAM, NC – August 11, 2022 – Bioventus Inc. (Nasdaq: BVS) ("Bioventus" or "the Company"), a global leader in innovations for active healing, today reported financial results for the three and six months ended July 2, 2022.

Q2 Financial Summary & Recent Highlights:

- Net Sales of \$140.3 million, up \$30.5 million, or 27.8%, year-over-year as reported (28.6% constant currency*) and 8.1% organically* (8.8% constant currency*)
- Net Loss of (\$8.0) million, compared to (\$10.8) million in prior-year period
- Adjusted EBITDA* of \$22.9 million, compared to \$19.9 million in prior-year period
- Loss per share of Class A common stock of (\$0.11), compared to (\$0.10) in prior-year period
- Non-GAAP earnings per share of Class A common stock* of \$0.10, compared to \$0.11 in prior-year period

"Our team achieved strong growth in the second quarter and continued to make meaningful progress with our integration plans from our recent acquisitions. We continue to drive above market growth and market share gains across our pain treatments and surgical solutions businesses as we look to meet our goal of total double digit organic business growth for the year," commented Ken Reali, Bioventus' chief executive officer. "We are encouraged by the sustained momentum across our key short- and mid-term growth drivers and believe our recently completed acquisition of CartiHeal, a breakthrough product for cartilage repair, will bolster our mid-term growth."

*See below under "Use of Non-GAAP Financial Measures" for more details.

Second Quarter 2022 Financial Results:

The following table represents net sales by geographic region, and by vertical, for the three months ended July 2, 2022 and July 3, 2021, respectively:

(\$ thousands, except for percentage)	Three Months Ended		Change	
	July 2, 2022	July 3, 2021	\$	%
By Geographic Region:				
U.S.	\$ 126,310	\$ 98,682	\$ 27,628	28.0 %
International	14,021	11,134	2,887	25.9 %
Net Sales	\$ 140,331	\$ 109,816	\$ 30,515	27.8 %
By Vertical:				
Pain Treatments	\$ 63,914	\$ 56,704	\$ 7,210	12.7 %
Restorative Therapies	39,902	32,511	7,391	22.7 %
Surgical Solutions	36,515	20,601	15,914	77.2 %
Net Sales	\$ 140,331	\$ 109,816	\$ 30,515	27.8 %

Net sales were \$140.3 million compared to \$109.8 million for the second quarter of 2021, an increase of \$30.5 million, or 27.8%, year-over-year, primarily due to acquisitions. International net sales for the second quarter of 2022 increased 25.9% year-over-year, or 34.0% on a constant currency* basis.

Gross profit was \$96.7 million, or 68.9% of net sales, compared to \$76.3 million, or 69.5% of net sales, for the second quarter of 2021, an increase of \$20.3 million year-over-year. Non-GAAP gross profit* was \$107.7 million, or 76.8% of net sales, compared to \$84.0 million, or 76.5% of net sales, for the second quarter of 2021, an increase of \$23.7 million year-over-year.

Operating loss was (\$3.3) million, compared to operating loss of (\$5.7) million for the second quarter of 2021, an improvement of \$2.4 million, year-over-year. Operating margin was (2.4%) of net sales, compared to (5.2%) of net sales for the second quarter of 2021. Non-GAAP operating income* was \$18.3 million, compared to \$13.9 million for the second quarter of 2021, an increase of \$4.4 million year-over-year. Non-GAAP operating margin* was 13.1% of net sales, compared to 12.7% of net sales for the second quarter of 2021.

Net loss was (\$8.0) million, compared to net loss of (\$10.8) million for the second quarter of 2021, an improvement of \$2.8 million year-over-year. Non-GAAP net income* was \$8.2 million, compared to \$5.4 million, for the second quarter of 2021, an increase of \$2.8 million, year-over-year.

Adjusted EBITDA* was \$22.9 million, compared to \$19.9 million for the second quarter of 2021, an increase of \$3.0 million year-over-year.

Loss per share of Class A common stock was (\$0.11), compared to (\$0.10) for the second quarter of 2021.

Non-GAAP earnings per share of Class A common stock* was \$0.10, compared to \$0.11 for the second quarter of 2021.

Balance Sheet:

As of July 2, 2022, the Company had \$41.0 million in cash and cash equivalents and \$374.0 million in debt obligations, compared to \$43.9 million in cash and cash equivalents and \$357.7 million in debt obligations as of December 31, 2021.

*See below under "Use of Non-GAAP Financial Measures" for more details.

Updated Full Year 2022 Financial Guidance and introducing Non-GAAP EPS guidance:

For the twelve months ending December 31, 2022, the Company now expects:

- Net sales of \$547.5 million to \$562.5 million, representing year-over-year growth of approximately 27% to 31%, representing a tightening of the prior guidance of \$545 million to \$565 million leaving the mid-point unchanged.
- Adjusted EBITDA* of \$94 million to \$104 million, compared to \$80.8 million for the year ended December 31, 2021, and representing an update from the prior guidance of \$94 million to \$107 million due to the inclusion of expenses related to CartiHeal.
- Non-GAAP EPS* of \$0.47 to \$0.57, compared to \$0.75 for the year ended December 31, 2021. The Company is now providing Non-GAAP EPS guidance in light of the completion of the CartiHeal acquisition on July 12, 2022.

During the second quarter of 2022, prior to obtaining the results from our Phase 2 trial, we elected to discontinue the development of MOTYS, to focus our resources on other priorities, including the integration of our recent acquisitions and our expanded R&D and product development portfolio we inherited with these acquisitions. We may assess further strategic options at a future date. Adjusted EBITDA and Non-GAAP EPS guidance reflect costs related to the fulfillment of remaining regulatory obligations as an adjusting item. Please see footnote (h) to the table "Reconciliation of Net (Loss) Income to Adjusted EBITDA (unaudited)" below for additional information regarding the reconciling item for MOTYS Costs (as defined below).

The Company does not provide U.S. GAAP financial measures, other than net sales, on a forward-looking basis, because the Company is unable to predict with reasonable certainty the impact and timing of acquisition related expenses, accounting fair-value adjustments, and certain other reconciling items without unreasonable efforts. These items are uncertain, depend on various factors, and could be material to the Company's results computed in accordance with U.S. GAAP.

The Company's guidance reflects its current expectations regarding the impact of COVID-19 on its business. The severity and duration of the COVID-19 pandemic are outside of the Company's control and, given the uncertain nature of the pandemic, could cause the Company's future operating results to be different from our current expectations, particularly if the impact of the pandemic worsens.

Presentation: This press release presents historical results, for the periods presented, of Bioventus Inc., including Bioventus LLC, the predecessor of Bioventus Inc. for financial reporting purposes.

Second Quarter 2022 Earnings Conference Call:

Management will host a conference call to discuss the Company's financial results and provide a business update, with a question and answer session, at 8:30 a.m. Eastern Time on August 11, 2022. Those who would like to participate may dial 833-636-0497 (412-902-4241 for international callers) and refer to the Bioventus Inc. conference call.

A live webcast of the call and any accompanying materials will also be provided on the investor relations section of the Company's website at <https://ir.bioventus.com/>.

The webcast will be archived on the Company's website at <https://ir.bioventus.com/> and available for replay until August 10, 2023.

About Bioventus

Bioventus delivers clinically proven, cost-effective products that help people heal quickly and safely. Its mission is to make a difference by helping patients resume and enjoy active lives. The Innovations for Active Healing from Bioventus include offerings for pain treatments, restorative therapies and surgical solutions. Built on a commitment to high quality standards, evidence-based medicine and strong ethical behavior, Bioventus is a trusted partner for physicians worldwide. For more information, visit www.bioventus.com, and follow the Company on [LinkedIn](#) and [Twitter](#). Bioventus and the Bioventus logo are registered trademarks of Bioventus LLC.

*See below under "Use of Non-GAAP Financial Measures" for more details.

Legal Notice Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements contained in this press release that do not relate to matters of historical fact should be considered forward-looking statements, including, without limitation, statements concerning our financial guidance (including expected costs related to MOTYS Costs) and expected financial performance; our business strategy, position and operations; expected sales trends, opportunities, market position and growth (including from the acquisition of CartiHeal); our integration plans; and expected impacts of the COVID-19 pandemic. In some cases, you can identify forward-looking statements by terminology such as “aim,” “anticipate,” “assume,” “believe,” “contemplate,” “continue,” “could,” “due,” “estimate,” “expect,” “goal,” “intend,” “may,” “objective,” “plan,” “predict,” “potential,” “positioned,” “seek,” “should,” “target,” “will,” “would” and other similar expressions that are predictions of or indicate future events and future trends, or the negative of these terms or other comparable terminology, although not all forward-looking statements contain these words.

Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Factors that could cause our actual results to differ materially from those contemplated in this press release include, but are not limited to, our ability to complete acquisitions or successfully integrate new businesses, such as CartiHeal, products or technologies in a cost-effective and non-disruptive manner; we may not be able to fund the remainder of the deferred consideration for the CartiHeal acquisition as it becomes due; our business may continue to experience adverse impacts as a result of the COVID-19 pandemic; we are highly dependent on a limited number of products; our long-term growth depends on our ability to develop, acquire and commercialize new products, line extensions or expanded indications; we may be unable to successfully commercialize newly developed or acquired products or therapies in the United States; demand for our existing portfolio of products and any new products, line extensions or expanded indications depends on the continued and future acceptance of our products by physicians, patients, third-party payers and others in the medical community; the proposed down classification of non-invasive bone growth stimulators, including our Exogen system, by the U.S. Food and Drug Administration (FDA) could increase future competition for bone growth stimulators and otherwise adversely affect the Company's sales of Exogen; failure to achieve and maintain adequate levels of coverage and/or reimbursement for our products or future products including potential changes to the reimbursement rates available for our hyaluronic acid (HA) viscosupplement products; pricing pressure and other competitive factors; governments outside the United States may not provide coverage or reimbursement of our products; we compete and may compete in the future against other companies, some of which have longer operating histories, more established products or greater resources than we do; the reclassification of our HA products from medical devices to drugs in the United States by the FDA could negatively impact our ability to market these products and may require that we conduct costly additional clinical studies to support current or future indications for use of those products; our ability to maintain our competitive position depends on our ability to attract, retain and motivate our senior management team and highly qualified personnel; our failure to properly manage our anticipated growth and strengthen our brands; risks related to product liability claims; fluctuations in demand for our products; issues relating to the supply of our products, potential supply chain disruptions and the increased cost of parts and components used to manufacture our products due to inflation; our reliance on a limited number of third-party manufacturers to manufacture certain of our products; if our facilities are damaged or become inoperable, we will be unable to continue to research, develop and manufacture our products; failure to maintain contractual relationships; security breaches, unauthorized disclosure of information, denial of service attacks or the perception that confidential information in our possession is not secure; failure of key information technology and communications systems, process or sites; risks related to international sales and operations; risks related to our debt and future capital needs; failure to comply with extensive governmental regulation relevant to us and our products; we may be subject to enforcement action if we engage in improper claims submission practices and resulting audits or denials of our claims by government agencies could reduce our net sales or profits; the FDA regulatory process is expensive, time-consuming and uncertain, and the failure to obtain and maintain required regulatory clearances and approvals could prevent us from commercializing our products; if clinical studies of our future products do not produce results necessary to support regulatory clearance or approval in the United States or elsewhere, we will be unable to expand the indications for or commercialize these products; legislative or regulatory reforms; risks related to intellectual property matters; and the other risks identified in the Risk Factors section of the Company's public filings with the Securities and Exchange Commission (SEC), including Bioventus' Annual Report on Form 10-K for the year ended December 31, 2021 as updated by Bioventus' Quarterly Report on Form 10-Q for the quarter ended July 2, 2022 and as may be further updated from time to time in Bioventus' other filings with the SEC, which are accessible on the SEC's website at www.sec.gov and the Investor Relations page of Bioventus' website at <https://ir.bioventus.com>. Except to the extent required by law, the Company undertakes no obligation to update or review any estimate, projection, or forward-looking statement. Actual results may differ materially from those set forth in the forward-looking statements.

BIOVENTUS INC.
Consolidated balance sheets
As of July 2, 2022 and December 31, 2021
(Amounts in thousands, except share amounts) (unaudited)

	July 2, 2022	December 31, 2021
Assets		
Current assets:		
Cash and cash equivalents	\$ 41,001	\$ 43,933
Restricted cash	—	5,280
Accounts receivable, net	143,018	124,963
Inventory	69,078	61,688
Prepaid and other current assets	24,060	27,239
Total current assets	277,157	263,103
Restricted cash, less current portion	—	50,000
Property and equipment, net	25,112	22,985
Goodwill	143,156	147,623
Intangible assets, net	666,523	695,193
Operating lease assets	18,342	17,186
Deferred tax assets	—	481
Investment and other assets	78,486	29,291
Total assets	\$ 1,208,776	\$ 1,225,862
Liabilities and Members' Equity		
Current liabilities:		
Accounts payable	\$ 25,735	\$ 16,915
Accrued liabilities	146,758	131,473
Accrued equity-based compensation	—	10,875
Current portion of long-term debt	22,547	18,038
Other current liabilities	3,833	3,558
Total current liabilities	198,873	180,859
Long-term debt, less current portion	351,433	339,644
Deferred income taxes	98,892	133,518
Contingent consideration	16,871	16,329
Other long-term liabilities	22,517	21,723
Total liabilities	688,586	692,073
Stockholders' Equity:		
Preferred stock, \$0.001 par value, 10,000,000 shares authorized, 0 shares issued		
Class A common stock, \$0.001 par value, 250,000,000 shares authorized as of July 2, 2022 and December 31, 2021, 61,656,499 and 59,548,504 shares issued and outstanding as of July 2, 2022 and December 31, 2021, respectively	64	59
Class B common stock, \$0.001 par value, 50,000,000 shares authorized, 15,786,737 shares issued and outstanding as of July 2, 2022 and December 31, 2021	16	16
Additional paid-in capital	473,796	465,272
Accumulated deficit	(25,131)	(6,602)
Accumulated other comprehensive (loss) income	(764)	179
Total stockholders' equity attributable to Bioventus Inc.	447,981	458,924
Noncontrolling interest	72,209	74,865
Total stockholders' equity	520,190	533,789
Total liabilities and stockholders' equity	\$ 1,208,776	\$ 1,225,862

BIOVENTUS INC.

Consolidated statements of operations and comprehensive (loss) income
(Amounts in thousands, except share and per share data, unaudited)

	Three Months Ended		Six Months Ended	
	July 2, 2022	July 3, 2021	July 2, 2022	July 3, 2021
Net sales	\$ 140,331	\$ 109,816	\$ 257,621	\$ 191,594
Cost of sales (including depreciation and amortization of \$9,684 and \$5,618, \$18,902, \$10,854 respectively)	43,677	33,503	85,265	55,725
Gross profit	96,654	76,313	172,356	135,869
Selling, general and administrative expense	89,620	69,050	175,744	103,736
Research and development expense	6,366	4,836	13,294	5,783
Restructuring costs	1,007	—	1,584	—
Change in fair value of contingent consideration	273	641	542	641
Depreciation and amortization	2,696	1,852	5,950	3,777
Impairment of variable interest entity assets	—	5,674	—	5,674
Operating (loss) income	(3,308)	(5,740)	(24,758)	16,258
Interest expense (income), net	2,578	1,681	1,028	(1,195)
Other expense	884	1,645	922	2,064
Other expense	3,462	3,326	1,950	869
(Loss) income before income taxes	(6,770)	(9,066)	(26,708)	15,389
Income tax expense (benefit), net	1,244	1,714	(3,888)	1,641
Net (loss) income	(8,014)	(10,780)	(22,820)	13,748
Loss attributable to noncontrolling interest	762	6,654	4,291	7,062
Net (loss) income attributable to Bioventus Inc.	\$ (7,252)	\$ (4,126)	\$ (18,529)	\$ 20,810
Net (loss) income	\$ (8,014)	\$ (10,780)	\$ (22,820)	\$ 13,748
Other comprehensive (loss) income, net of tax				
Change in foreign currency translation adjustments	(507)	23	(1,189)	(859)
Comprehensive (loss) income	(8,521)	(10,757)	(24,009)	12,889
Comprehensive loss attributable to noncontrolling interest	868	6,648	4,537	6,882
Comprehensive (loss) income attributable to Bioventus Inc.	\$ (7,653)	\$ (4,109)	\$ (19,472)	\$ 19,771
Loss per share of Class A common stock ⁽¹⁾ :				
Basic and diluted	\$ (0.11)	\$ (0.10)	\$ (0.30)	\$ (0.12)
Weighted-average shares of Class A common stock outstanding ⁽¹⁾ :				
Basic and diluted	61,475,350	41,805,347	60,977,556	41,802,840

⁽¹⁾ Per share information for the six months ended July 3, 2021 represents loss per share of Class A common stock and weighted-average shares of Class A common stock outstanding from February 16, 2021 through July 3, 2021, the period following Bioventus Inc.'s initial public offering (IPO) and related transactions completed in connection with the IPO as described in the Company's SEC filings.

BIOVENTUS INC.
Consolidated condensed statements of cash flows
(Amounts in thousands, unaudited)

	Three Months Ended		Six Months Ended	
	July 2, 2022	July 3, 2021	July 2, 2022	July 3, 2021
Operating activities:				
Net (loss) income	\$ (8,014)	\$ (10,780)	\$ (22,820)	\$ 13,748
Adjustments to reconcile net (loss) income to net cash from operating activities:				
Depreciation and amortization	12,384	7,479	24,863	14,663
Equity-based compensation	4,616	5,853	9,505	(16,559)
Change in fair value of contingent consideration	273	641	542	641
Change in fair value of Equity Participation Rights	—	—	—	(2,774)
Change in fair value of interest rate swap	(272)	255	(4,196)	(1,310)
Impairments related to variable interest entity	—	7,043	—	7,043
Deferred income taxes	(10,680)	(1,064)	(27,698)	(981)
Other, net	2,534	(216)	3,933	367
Changes in working capital	2,098	8,118	(2,209)	(15,551)
Net cash from operating activities	2,939	17,329	(18,080)	(713)
Investing activities:				
Investment held in trust for the acquisition of CartiHeal	(50,000)	—	(50,000)	—
Acquisitions, net of cash acquired	5	1	(231)	(45,790)
Purchase of property and equipment	(2,030)	(1,272)	(4,990)	(2,642)
Investments and acquisition of distribution rights	—	(1,377)	(1,478)	(864)
Net cash from investing activities	(52,025)	(2,648)	(56,699)	(49,296)
Financing activities:				
Proceeds from issuance of Class A common stock sold in initial public offering, net of underwriting discounts and offering costs	—	(2,633)	—	107,777
Proceeds from issuance of Class A and B common stock	2,177	314	4,257	330
Tax withholdings on equity-based compensation	—	—	(3,352)	—
Borrowing on revolver	10,000	—	25,000	—
Payments on long-term debt	(4,510)	(3,750)	(9,019)	(7,500)
Refunds from members	—	(41)	—	813
Other, net	(12)	(7)	(26)	(11)
Net cash from financing activities	7,655	(6,117)	16,860	101,409
Effect of exchange rate changes on cash	(222)	50	(293)	(171)
Net change in cash, cash equivalents and restricted cash	(41,653)	8,614	(58,212)	51,229
Cash, cash equivalents and restricted cash at the beginning of the period	82,654	129,454	99,213	86,839
Cash, cash equivalents and restricted cash at the end of the period	\$ 41,001	\$ 138,068	\$ 41,001	\$ 138,068

Use of Non-GAAP Financial Measures

Organic Revenue Growth

The Company defines the term “organic revenue” as revenue in the stated period excluding the impact from business acquisitions and divestitures. The Company uses the related term “organic revenue growth” to refer to the financial performance metric of comparing the stated period's organic revenue with the reported revenue of the corresponding period in the prior year. The Company believes that these non-GAAP financial measures, when taken together with our GAAP financial measures, allow the Company and its investors to better measure the Company's performance and evaluate long-term performance trends. Organic revenue growth also facilitates easier comparisons of the Company's performance with prior and future periods and relative comparisons to its peers. The Company excludes the effect of acquisitions and divestitures because these activities can have a significant impact on the Company's reported results, which the Company believes makes comparisons of long-term performance trends difficult for management and investors.

Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin, Non-GAAP Net Income, and Non-GAAP Earnings per share of Class A Common Stock

We present Adjusted EBITDA, Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin, Non-GAAP Net Income, and Non-GAAP Earnings per share of Class A common stock, all non-GAAP financial measures, to supplement our GAAP financial reporting, because we believe these measures are useful indicators of our operating performance. We revised our prior year presentation of our Non-GAAP measures to condense the adjustments in order to simplify the presentation. Prior periods have been recast to conform to the current periods.

We define Adjusted EBITDA as net income (loss) from continuing operations before depreciation and amortization, provision of income taxes and interest expense (income), adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include acquisition and related costs, restructuring and succession charges, equity compensation expense, equity loss in unconsolidated investments, foreign currency impact, and other items. See the table below for a reconciliation of net (loss) income to Adjusted EBITDA. Our management uses Adjusted EBITDA principally as a measure of our operating performance and believes that Adjusted EBITDA is useful to our investors because it is frequently used by securities analysts, investors and other interested parties in their evaluation of the operating performance of companies in industries similar to ours. Our management also uses Adjusted EBITDA for planning purposes, including the preparation of our annual operating budget and financial projections.

Our management uses Non-GAAP Gross Profit, Non-GAAP Gross Margin, Non-GAAP Operating Income, Non-GAAP Operating Expense, Non-GAAP Operating Margin and Non-GAAP Net Income principally as measures of our operating performance and believes that these non-GAAP financial measures are useful to better understand the long term performance of our core business and to facilitate comparison of our results to those of peer companies. Our management also uses these non-GAAP financial measures for planning purposes, including the preparation of our annual operating budget and financial projections.

We define Non-GAAP Gross Profit as gross profit, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization included in the cost of goods sold and acquisition and related costs in the cost of goods sold. We define Non-GAAP Gross Margin as Non-GAAP Gross Profit divided by net sales. See the table below for a reconciliation of gross profit and gross margin to Non-GAAP Gross Profit and Non-GAAP Gross Margin.

We define Non-GAAP Operating Income as operating income, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, and other items. Non-GAAP Operating Margin is defined as Non-GAAP Operating Income divided by net sales. See the table below for a reconciliation of operating (loss) income and operating margin to Non-GAAP Operating Income and Non-GAAP Operating Margin.

We define Non-GAAP Operating Expense as operating expenses, adjusted to exclude certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, and other items. See the table below for a reconciliation of operating expenses to Non-GAAP Operating Expenses.

We define Non-GAAP Net Income as Net Income, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, other items, and the tax effect of adjusting items. Starting in the fourth quarter of 2021, we revised our presentation of Non-GAAP Net Income to include the income tax effect of adjusting items. The income tax effect was calculated by applying management's expectation of a long-term normalized effective tax rate to the adjusting items. Prior period presentation has been recast to conform to current period presentation. See the table below for a reconciliation of Net (Loss) Income to Non-GAAP Net Income.

We define Non-GAAP Earnings per Class A share as Earnings per Class A share, adjusted for the impact of certain cash, non-cash and other items that we do not consider in our evaluation of ongoing operating performance. These items include depreciation and amortization, acquisition and related costs, restructuring and succession charges, other items, and the tax effect of adjusting items divided by weighted average number of shares of Class A common stock outstanding during the period. Starting in the fourth quarter of 2021, we revised our presentation of Non-GAAP Earnings per Class A share to include the income tax effect of adjusting items. The income tax effect was calculated by applying management's expectation of a long-term normalized effective tax rate to the adjusting items. Prior period presentation has been recast to conform to current period presentation. See the table below for a reconciliation of loss per Class A share to Non-GAAP Earnings per Class A share.

Net Sales, International Net Sales Growth and Organic Revenue Growth on a Constant Currency Basis

Net Sales, International Net Sales Growth and Organic Revenue Growth on a Constant Currency Basis are non-GAAP measures, which are calculated by translating current and prior year results at the same foreign currency exchange rate. Constant currency can be presented for numerous GAAP measures, but is most commonly used by management to facilitate the comparison sales in foreign currencies to prior periods and analyze net sales performance without the impact of changes in foreign currency exchange rates.

Limitations of the Usefulness of Non-GAAP Measures

Non-GAAP financial measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for, or as superior to, the financial information prepared and presented in accordance with GAAP. These measures might exclude certain normal recurring expenses. Therefore, these measures may not provide a complete understanding of the Company's performance and should be reviewed in conjunction with the GAAP financial measures. Additionally, other companies might define their non-GAAP financial measures differently than we do. Investors are encouraged to review the reconciliation of the non-GAAP measures provided in this release, including in the tables below, to their most directly comparable GAAP measures.

Reconciliation of Net (Loss) Income to Adjusted EBITDA (unaudited)

(\$, thousands)	Three Months Ended		Six Months Ended		Twelve Months Ended
	July 2, 2022	July 3, 2021	July 2, 2022	July 3, 2021	December 31, 2021
Net (loss) income	\$ (8,014)	\$ (10,780)	\$ (22,820)	\$ 13,748	\$ 9,586
Interest expense (income), net	2,578	1,681	1,028	(1,195)	1,112
Income tax expense (benefit), net	1,244	1,714	(3,888)	1,641	(1,966)
Depreciation and amortization ^(a)	12,384	7,479	24,863	14,663	34,875
Acquisition and related costs ^(b)	3,901	4,580	11,304	7,776	21,978
Restructuring and succession charges ^(c)	1,695	187	2,272	344	3,717
Equity compensation ^(d)	4,616	5,853	9,505	(16,559)	(4,512)
Equity loss in unconsolidated investments ^(e)	280	432	681	901	1,868
Foreign currency impact ^(f)	602	(12)	541	(64)	132
Impairments related to variable interest entity ^(g)	—	7,043	—	7,043	7,043
Other items ^(h)	3,645	1,710	6,556	2,659	6,926
Adjusted EBITDA	\$ 22,931	\$ 19,887	\$ 30,042	\$ 30,957	\$ 80,759

(a) Includes for the three months ended July 2, 2022 and July 3, 2021 and the six months ended July 2, 2022 and July 3, 2021, respectively, depreciation and amortization of \$9,684, \$5,618, \$18,902 and \$10,854 in cost of sales and \$2,700, \$1,861, \$5,961 and \$3,809 in operating expenses presented in the consolidated statements of operations and comprehensive (loss) income.

Includes for the year ended December 31, 2021, depreciation and amortization of \$26,471 in cost of sales and \$8,363 in operating expenses, with the balance in research and development, presented in the consolidated statements of operations and comprehensive income.

(b) Includes acquisition and integration costs related to completed acquisitions, amortization of inventory step-up associated with acquired entities, and changes in fair value of contingent consideration.

(c) Costs incurred were the result of adopting acquisition related restructuring plans to reduce headcount, reorganize management structure, to consolidate certain facilities, and costs related to executive transitions.

- (d) The three and six months ended July 2, 2022 and the three months ended July 3, 2021 include compensation expense resulting from awards granted under the Company's equity-based compensation plans in effect after its IPO. The six months ended July 3, 2021 and the twelve months ended December 31, 2021 also include the expense and the change in fair value of the liability-classified awards granted under the compensation plans in effect prior to the Company's IPO.
- (e) Represents CartiHeal equity investment losses.
- (f) Includes realized and unrealized gains and losses from fluctuations in foreign currency.
- (g) Represents the loss on impairment of Harbor Medtech Inc.'s (Harbor) long-lived assets and the Company's investment in Harbor.
- (h) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions; public company preparation costs, which primarily includes accounting and legal fees; and MOTYS Costs (as defined below). During the second quarter of 2022, prior to obtaining the results from our Phase 2 trial, we elected to discontinue the development of MOTYS, to focus our resources on other priorities, including the integration of our recent acquisitions and our expanded R&D and product development portfolio we inherited with these acquisitions. In the second quarter of 2022, we incurred \$0.8 million, and we expect to incur approximately \$4.0 to \$6.0 million in required costs over the next twelve months with the majority in the second half of 2022, exclusively to fulfill our remaining regulatory obligations related to our Phase 2 trial (MOTYS Costs).

Reconciliation of Other Reported GAAP Measures to Non-GAAP Measures

Three Months Ended July 2, 2022						
	Gross Profit	Operating Expenses	Operating (Loss)/Income	Net (Loss)/Income	EPS^(g)	
Reported GAAP measure	\$ 96,654	\$ 99,962	\$ (3,308)	\$ (8,014)	\$ (0.11)	
Reported GAAP margin	68.9 %		(2.4)%			
Depreciation and amortization ^(a)	9,684	2,700	12,384	12,384	0.16	
Acquisition and related costs ^(b)	1,402	2,499	3,901	3,901	0.05	
Restructuring and succession charges ^(c)	—	1,695	1,695	1,695	0.02	
Other items ^(e)	—	3,645	3,645	3,645	0.05	
Tax effect of adjusting items ^(f)	—	—	—	(5,370)	(0.07)	
Non-GAAP measure	\$ 107,740	\$ 89,423	\$ 18,317	\$ 8,241	\$ 0.10	
Non-GAAP margin	76.8 %		13.1 %			
	Non-GAAP Gross Margin	Non-GAAP Operating Expenses	Non-GAAP Operating Income	Non-GAAP Net Income	Adjusted EPS	
Three Months Ended July 3, 2021						
	Gross Profit	Operating Expenses	Operating (Loss)/Income	Net (Loss)/Income	EPS^(g)	
Reported GAAP measure	\$ 76,313	\$ 82,053	\$ (5,740)	\$ (10,780)	\$ (0.10)	
Reported GAAP margin	69.5 %		(5.2)%			
Depreciation and amortization ^(a)	5,618	1,861	7,479	7,479	0.13	
Acquisition and related costs ^(b)	2,106	2,667	4,773	4,773	0.08	
Restructuring and succession charges ^(c)	—	187	187	187	—	
Impairments related to variable interest entity ^(d)	—	5,674	5,674	7,043	0.03	
Other items ^(e)	—	1,519	1,519	1,519	0.03	
Tax effect of adjusting items ^(f)	—	—	—	(4,795)	(0.06)	
Non-GAAP measure	\$ 84,037	\$ 70,145	\$ 13,892	\$ 5,426	\$ 0.11	
Non-GAAP margin	76.5 %		12.7 %			
	Non-GAAP Gross Margin	Non-GAAP Operating Expenses	Non-GAAP Operating Income	Non-GAAP Net Income	Adjusted EPS	

<i>Six Months Ended July 2, 2022</i>	Gross Profit	Operating Expenses	Operating (Loss)/Income	Net (Loss)/Income	EPS ^(g)
Reported GAAP measure	\$ 172,356	\$ 197,114	\$ (24,758)	\$ (22,820)	\$ (0.30)
Reported GAAP margin	66.9 %		(9.6)%		
Depreciation and amortization ^(a)	18,902	5,961	24,863	24,863	0.32
Acquisition and related costs ^(b)	5,607	5,697	11,304	11,304	0.15
Restructuring and succession charges ^(c)	—	2,272	2,272	2,272	0.03
Other items ^(e)	—	6,556	6,556	6,556	0.09
Tax effect of adjusting items ^(f)	—	—	—	(11,173)	(0.15)
Non-GAAP measure	\$ 196,865	\$ 176,628	\$ 20,237	\$ 11,002	\$ 0.14
Non-GAAP margin	76.4 %		7.9 %		
	Non-GAAP Gross Margin	Non-GAAP Operating Expenses	Non-GAAP Operating Income	Non-GAAP Net Income	Adjusted EPS

<i>Six Months Ended July 3, 2021</i>	Gross Profit	Operating Expenses	Operating Income	Net Income	EPS ^(g)
Reported GAAP measure	\$ 135,869	\$ 119,611	\$ 16,258	\$ 13,748	\$ (0.12)
Reported GAAP margin	70.9 %		8.5 %		
Depreciation and amortization ^(a)	10,854	3,809	14,663	14,663	0.25
Acquisition and related costs ^(b)	2,106	5,863	7,969	7,969	0.14
Restructuring and succession charges ^(c)	—	344	344	344	0.01
Impairments related to variable interest entity ^(d)	—	5,674	5,674	7,043	0.03
Other items ^(e)	—	2,468	2,468	2,468	0.04
Tax effect of adjusting items ^(f)	—	—	—	(7,417)	(0.11)
Non-GAAP measure	\$ 148,829	\$ 101,453	\$ 47,376	\$ 38,818	\$ 0.24
Non-GAAP margin	77.7 %		24.7 %		
	Non-GAAP Gross Margin	Non-GAAP Operating Expenses	Non-GAAP Operating Income	Non-GAAP Net Income	Adjusted EPS

(a) Includes for the six months ended July 2, 2022 and July 3, 2021, respectively, depreciation and amortization of \$9,684 and \$5,618 in cost of sales and \$2,700 and \$1,861 in operating expenses presented in the consolidated statements of operations and comprehensive income.

(b) Consists of acquisition related items such as integration costs, amortization of inventory step-up and changes in fair value of contingent consideration.

(c) Consists of restructuring plans to reduce headcount, reorganize management structure and consolidate certain facilities, as well as executive leadership transition costs.

(d) Represents loss on impairment of Harbor's long-lived assets and the Company's investment in Harbor.

(e) Other items primarily includes charges associated with strategic transactions, such as potential acquisitions; public company preparation costs, which primarily includes accounting and legal fees; and MOTYS Costs.

(f) Calculated by applying a normalized statutory rate of 24.83% and 22.83%, respectively, to the adjustments to Non-GAAP Net Income for the three and six months ended July 2, 2022 and July 3, 2021. The tax effect on adjustments to EPS is normalized to exclude the effect of the non-controlling ownership interest.

(g) Adjustments are pro-rated to exclude the weighted average non-controlling interest ownership of 20.4% and 27.8%, respectively, for the three and six months ended July 2, 2022 and July 3, 2021.

<i>Year Ended December 31, 2021</i>		EPS ^(g)
Reported GAAP measure		\$ (0.15)
Depreciation and amortization ^(a)		0.59
Acquisition and related costs ^(b)		0.37
Restructuring and succession charges ^(c)		0.06
Impairments related to variable interest entity ^(d)		0.02
Other items ^(e)		0.12
Tax effect of adjusting items ^(f)		(0.26)
Non-GAAP measure		\$ 0.75

- (a) *Includes for the year ended December 31, 2021, depreciation and amortization of \$26,471 in cost of sales and \$8,363 in operating expenses, with the balance in research and development, presented in the consolidated statements of operations and comprehensive income.*
- (b) *Consists of acquisition related items such as integration costs, amortization of inventory step-up, and changes in fair value of contingent consideration.*
- (c) *Consists of restructuring plans to reduce headcount, reorganize management structure and consolidate certain facilities, as well as executive leadership transition costs.*
- (d) *Represents loss on impairment of Harbor's long-lived assets and the Company's investment in Harbor.*
- (e) *Other items primarily consists of charges associated with strategic transactions, such as potential acquisitions, and debt retirement and modification costs.*
- (f) *Calculated by applying a normalized statutory rate of 22.8% to the adjustments to Non-GAAP Net Income. The tax effect on adjustments to EPS is normalized to exclude the effect of the non-controlling ownership interest.*
- (g) *Adjustments are pro-rated to exclude the weighted average non-controlling interest ownership of 23.5% for the year ended December 31, 2021.*

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